

Incident Action Plan

Community Overdose Action Team (COAT)

Operational Period: September 1, 2019 to October 31, 2019



Community Overdose Action Team
Working Together To Combat Overdoses and Drug Abuse

BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on September 3, 2019.

Name	Organization
Barbara Marsh	Public Health - Dayton & Montgomery County
Jodi Long	Montgomery County Alcohol Drug Addiction and Mental Health Services
Brian Johns	Dayton Police Department
Marty Larson	Greater Dayton Area Hospital Association
Mary Kay Stirling	Montgomery County Common Pleas Court
Tom Marquis	Montgomery County Common Pleas Court
Rob Streck	Montgomery County Sheriff's Office
Joe Spitler	Montgomery County Criminal Justice Council
Brooke Ehler	Montgomery County Coroner's Office
Janine Howard	Public Health - Dayton & Montgomery County
Jeff Jordan	Montgomery County Office of Emergency Management
Steve Stein	Butler Township Fire Department



IAP Prepared by: Casey Smith, Operations Chief & Larry L. Cleek, Planning Chief

Date/Time: September 3, 2019

Situational Status Report

Community Overdose Action Team (COAT)

1. Situation to date

- Per the Montgomery County Coroner's Office, there are currently **179*** accidental overdose deaths in 2019 as of August 29, 2019. (*data May-August still preliminary).
- The COAT issued a Situation Report for the period of July 1, 2019 to July 11, 2019. Two EpiCenter anomalies occurred on July 6, 2019. During that time, there were 63 overdoses in Montgomery County, and 14 preliminary unintentional drug overdose deaths. In comparison, there were 20 deaths in July 2018. On July 10, 2019, the COAT issued a press release to alert the public of the recent increase in overdose deaths. The alert warned those purchasing drugs on the street that there is a high likelihood that their drugs may be laced with fentanyl or other fatal chemicals.
- On July 24, 2019, the Backbone Support convened for a special meeting related to emerging drug threats. Chief Richard Biehl was chosen to serve on the Emerging Threats Committee with the Office of National Drug Control Policy (ONDCP). He requested COAT Backbone Support input on how to best (through data and other means) identify emerging drug trend threats.
- Barb Marsh, co-lead of the Backbone Support, and Dr. Michael Dohn, co-lead of the Prescription Branch, traveled to Manchester, New Hampshire on July 29, 2019 to educate Manchester officials and key stakeholders on the COAT and our County's response to the drug crisis.
- Public Health – Dayton & Montgomery County received Notice of Award on August 26, 2019 for the Drug Overdose Prevention Program through the Ohio Department of Health.
- Operational period currently stands at 60 days.

2. Actions to date

- Steering Committee
 - Met April 18, 2019.
- Backbone Support
 - Last meeting held May 7. Did not have regularly scheduled meeting in July.
 - Had special meeting on July 24, 2019 to discuss emerging drug threats.
 - Reviewed and approved the Incident Action Plan.
 - Provided feedback on current and planned actions.
 - Provided the Situation Status Report for increase in fatal and non-fatal overdoses in early July.

- Operations Section
 - Met on August 26.
 - Had a presentation on the Youth Advisory Board for Montgomery County.
 - Reviewed COAT Member Satisfaction Survey results.
 - Reviewed newly-developed COAT informational and recruitment material.
 - Provided an overview of the 2018 Poisoning Death Review Report.
 - Branch leads provided a verbal update on progress to date, actions and shared information among members.

- Operations Branches
 - Education and Information Branch – met July 24 and August 28.
 - Harm Reduction Branch – met July 1 and August 5.
 - Treatment and Recovery Branch – met July 11.
 - Response Branch – met July 22.
 - Criminal Justice Branch – met July 12.
 - Prescription Branch – met July 26 and August 23.
 - Prevention Branch – met July 23 and August 21.

- Planning Section
 - Generated the current IAP.
 - Attended Operations Branch meeting.

- Joint Information Center (JIC)
 - Did not meet during last operational period.
 - Released press release on July 10 on recent increase in suspected overdose deaths.
 - Released press release on August 20 on street drugs being laced with deadly levels of fentanyl.
 - Continue to report and responded to media requests as needed.

- Data Unit
 - Did not meet during last operational period.

Actions to be completed

- a. Steering Committee
 - Next meeting TBD.
 - Low attendance at last meeting – discussion to be had about potential restructuring.

- b. Backbone Support
 - Next meeting will be November 5.
 - Approval of IAP.

- c. Operations Section
 - COAT Project Manager to attend all operation branches meetings.

- Next Operations Section meeting is October 28.
 - Gather all accomplishments and progress from Branch co-leads.
 - Review updated COAT structure.
 - Move to Microsoft Teams, the new collaboration software we will use for COAT documentation storage, communication, etc.
 - Goal of rolling out *draft* version of COAT website.
 - Offer technical assistance to each of the Branches as needed.
- d. Planning Section
- Gather information for next IAP.
 - Attend Backbone Support meeting to update on draft IAP.
 - Attend next Operations Branch meeting.
- e. Data Unit
- Continue to meet as needed and provide data upon request.
 - Generate drug overdose and death data weekly.
 - Generate semi-annual reports.
- f. Joint Information Center
- Finalize COAT website design.
 - Continue responding to requests from media.
 - COAT Media Briefing as needed or requested.
- g. Issue(s) – None

On-going Progress

Completed Actions During Operational Period

Completed Actions	Branch	Date Completed
The Recovery Alliance of Montgomery County (RAMCO) hosted a Healthy Recovery Celebration on July 27, 2019 at Wegerzyn Gardens.	Treatment & Recovery Branch	July 2019
Established regular convening of certified Peer Recovery Supporters working in Montgomery County for the purposes of: training and continuing education, networking, boundaries and ethical discussions, and self-care. The first meeting of Certified Peers was officially held August 2, 2019. The meetings will occur the first Friday of every other month.	Response Branch	August 2019
Worked with Wright State Boonshoft School of Medicine, Sinclair, University of Dayton and Physician Assistant programs to include prescribing of opiates,	Prescription Branch	August 2019

<p>addiction education, and communities in crisis into their curriculum.</p> <p>UPDATE: This was originally a goal of the COAT Prescription Branch. However, we were informed that Boonshoft School of Medicine, along with ~6 other schools are participating in the development of a state-wide curriculum on pain management and addictions. The COAT will not pursue this as a new objective, rather we will support this initiative moving forward.</p>		
<p>Created a list of bars/clubs in west Dayton to offer Narcan education and training. Outreach efforts are underway.</p>	<p>Harm Reduction</p>	<p>August 2019</p>
<p>Narcan Distribution:</p> <ul style="list-style-type: none"> ○ Project DAWN distributed 1,498 kits from January-July 2019. ○ From January 1, 2019 to July 30, 2019, the Narcan Education and Distribution intervention of the Syringe Services Program has distributed 1,140 Narcan kits. Of the 1,140 kits, 880 kits were re-fills. 	<p>Harm Reduction</p>	<p>July 2019</p>
<p>Syringe Services:</p> <ul style="list-style-type: none"> ○ From January – July 2019, 162,659 syringes have been distributed at CarePoint. 	<p>Harm Reduction</p>	<p>July 2019</p>

GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of fatal drug overdoses.

OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1** - Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.

- **Objective #4** - Coordinate and improve opioid prevention and education activities.
- **Objective #5** - Improve methods for response, intervention, treatment and recovery efforts.

Current Actions

1. Prescription Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Promote and assist with dissemination plan for Opioid Warning Stickers created by the MCPC Opioid Subcommittee.	June 2019	October 2019
2.	Host a fall conference for providers with topics related to the drug crisis and addiction. UPDATE: Conference will be held October 17, 2019.	April 2019	October 2019
3.	Propose the Levels of Care Initiative for opioids and addiction to at least 2 major healthcare systems operating in Montgomery County region.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Host a spring conference for providers with topics related to the drug crisis and addiction.	November 2019	May 2020

2. Drug Supply Control Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Continue town-hall meetings on opioid crisis in the coming months.	July 2017	Ongoing
2.	Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics.	January 2017	Ongoing
3.	Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes.	June 2017	Ongoing

3. Treatment and Recovery Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Hold one additional Healthy Recovery Celebration for the community. UPDATE: Event will take place on September 7, 2019 at Island Park.	March 2019	September 2019
2.	Develop a working definition of recovery.	May 2019	October 2019
2.	Continue to identify and prioritize gaps in services.	December 2018	Ongoing
3.	Enlarge infrastructure for additional recovery housing and continue to develop and further enhance the system.	December 2018	Ongoing
4.	Continue to work with Mound Street Academy in developing and identifying partnerships and advocating for them to become a certified recovery high school.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Visit an additional recovery housing community.	January 2019	October 2019
2.	Visit one recovery high school.	January 2019	October 2019
3.	Plan and support the second annual “Pong for a Cause” event for RAMCO.	May 2019	December 2019
4.	Promote GetHelpNow App with Mental Health and AOD providers, recovery houses, and recovery centers.	May 2019	Ongoing

4. Prevention Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Partner with law enforcement to add 5 additional drop box locations in an area without a drop box that have been flagged with high rates of opioid overdoses. UPDATE: Children’s Hospital to add 2 drop boxes; Kettering Medical Center to add 2 drop boxes.	July 2018	September 2019

2.	Partner with local yoga studio and develop a free “Yoga for Pain Management” class and air the class monthly on cable access.	July 2019	October 2019
3.	Coordinate a DEA Take Back Day Planning Committee for the October DEA Take Back Day Event.	July 2019	October 2019
4.	Develop an updated Alternatives to Opioids campaign and launch online.	January 2019	December 2019
5.	Develop an actual “alternative to opioids” activity list to promote free alternatives that people can access while at health fairs, DEA Take Back Day, etc.	February 2019	December 2019
6.	Promoting Alternatives to Opioids by purchasing tennis balls to show the different ways it can be used to relieve pain. Tennis balls will be distributed at community events.	February 2019	December 2019
7.	Promoting Alternatives to Opioids by purchasing hot/cold packs to show the different ways it can be used to relieve pain. Packs will be distributed at community events.	March 2019	December 2019
#	Planned Actions	Projected Start	Estimated Completion
1.	Work with 3 high schools to require student athletes and parents to sign a pre-season form that covers risks associated with their child using prescription opioids and provides parents with resources to learn more.	January 2019	December 2019
2.	Partner with Dayton Realtors Association to pass out disposal pouches/medication lock boxes to home sellers.	March 2019	December 2019

5. Harm Reduction Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Create a primary care informational sheet that can accompany survival tip cards to inform individuals on where they can go for non-emergent medical needs.	April 2019	September 2019
2.	In conjunction with ADAMHS and Premier, determine and evaluate the process of distributing Narcan in the Emergency Departments, starting with Miami Valley Hospital.	February 2019	September 2019

Montgomery County

3.	Create 2 additional survival tip cards. UPDATE: Tip cards are currently being designed on the following: Stimulants, Benzodiazepines, Alcohol Use, and Fentanyl. Content is currently being researched for safe smoking and snorting.	January 2019	November 2019
4.	Identify four additional sites for Project DAWN trainings in west Dayton. UPDATE: Dakota Center has been rescheduled; discussions are taking place with the Dayton Fellowship Club, West Dayton AA Clubs and Napoleon's Bar. Plans are also in development for outreach to specific churches in west Dayton.	January 2019	Ongoing
5.	Continue operating syringe services programs at the following locations: Life Enrichment Center (LEC), Vogel Health Center, and East End Community Center (Mobile Unit). From April 2015 – July 2019, 554,258 syringes have been distributed at CarePoint.	LEC – April 2015 Vogel – Jan. 2017 East End – January 2019	Ongoing
6.	Continue Project DAWN training at the following locations: Montgomery County Jail (2x/month), MonDay Correctional (1x every other month), and Day Reporting Center (1x/month).	December 2017	Ongoing
7.	Continue Project DAWN trainings and educational presentations.		Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Provide outreach to Premier Health to develop plans for Narcan information and kit distribution in hospitals.	February 2018	September 2019
2.	Conduct one advertising campaign of the syringe services program through social media.	January 2019	December 2019
3.	Determine need for and feasibility of Syringe Drop Box program in Dayton and Montgomery County.	April 2019	December 2019
4.	Identify location in west Dayton for Mobile Unit to operate an additional syringe services program.	January 2019	December 2019

5.	Continue to provide Narcan training and maintain an average of 275 or more kits distributed per month.	January 2019	December 2019
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6. Education and Information Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Develop a website for the COAT.	April 2019	October 2019
2.	Promote recovery-oriented events and create list to track such events. UPDATE: There will be an “Events” tab on the COAT website. Criteria for submitting events is still being determined.	April 2019	October 2019
3.	Create a COAT Speakers’ Bureau that encompasses ADAMHS’s Bureau.	January 2019	December 2019
4.	Host an educational training for faith-based organizations focused on the many aspects of addiction.	August 2019	December 2019
5.	Identify gaps and needs within the community around education/information for addiction.	March 2017	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Develop a social media toolkit that includes information about addiction and recovery. <ul style="list-style-type: none"> ○ What is addiction? ○ Recovery language ○ Promotion of local community resources (Project DAWN, GetHelpNow, Syringe Services, etc.) ○ Promote DEA 360 programming ○ Incorporate ADAMHS training offerings ○ Incorporate national recovery month themes 	July 2019	December 2019
2.	Provide education and outreach to the business community surrounding addiction and the stigma associated with employing someone who has faced addiction.	April 2019	January 2020
3.	Develop overdose prevention messaging inclusive of the African American community and develop a plan for dissemination.	December 2019	February 2020

7. Response Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Obtain and distribute educational materials and drug disposal pouches for Fire Departments.	October 2018	December 2019
2.	Work with Ohio HIDTA to bring ODMap, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions.	April 2019	December 2019
3.	Finalize response plan for significant cluster and/or spike in overdoses.	April 2019	December 2019
4.	By December 2019, hold two additional Certified Peer Recovery Supporter Collaborative of Montgomery County meetings.	September 2019	December 2019
#	Planned Actions	Projected Start	Estimated Completion
1.	Finalize Quick Response Team guidelines.	April 2019	December 2019
2.	Standardize what data is collected by Quick Response Teams in Montgomery County.	April 2019	December 2019

8. Criminal Justice Services Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Provide targeted outreach to at least 50 service entities in areas with high drug-related dispatch call volume.	March 2019	October 2019
2.	Develop a training protocol on the Risk Needs Responsivity (RNR) principle for treatment providers to learn about criminogenic risk factors and treatment interventions that reduce the risk to reoffend.	March 2019	December 2019

3.	Create guidelines for treating/responding to meth-induced psychosis in the criminal justice population (jail, dispatch calls, etc.).	March 2019	December 2019
4.	<p>SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.</p> <ul style="list-style-type: none"> - Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts. - Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ Branch members offered to participate on this committee and report back on its progress. 	September 2018	Ongoing
#	Planned Actions	Projected Start	Estimated Completion

The following documents are available upon request:

- 2018 COAT Annual Report
- 2018 COAT Data Report
- 2018 Poisoning Death Review
- Glossary of Program Definitions
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

The progress report is now its own stand-alone document and will be generated on a yearly basis.