

Incident Action Plan

Community Overdose Action Team (COAT)

Operational Period: September 1, 2020 – October 31, 2020



Community Overdose Action Team
Working Together To Combat Overdoses and Drug Abuse

BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on September 1, 2020.

Name	Organization
Barbara Marsh	Public Health - Dayton & Montgomery County
Jodi Long	Montgomery County Alcohol Drug Addiction and Mental Health Services
Brian Johns	Dayton Police Department
Marty Larson	Greater Dayton Area Hospital Association
Mary Kay Stirling	Montgomery County Common Pleas Court
Tom Marquis	Montgomery County Common Pleas Court
Daryl Wilson	Montgomery County Sheriff's Office
Joe Spitler	Montgomery County Criminal Justice Council
Brooke Ehlers	Montgomery County Coroner's Office
Janine Howard	Public Health - Dayton & Montgomery County
Jeff Jordan	Montgomery County Office of Emergency Management
Steve Stein	Butler Township Fire Department
Cindy Heitman	Goodwill Easterseals



IAP Prepared by: Casey Smith, Operations Chief & Larry L. Cleek, Planning Chief

Date/Time: 9/1/2020 at 1:30pm

Situational Status Report

Community Overdose Action Team (COAT)

1. Situation to date

- Per the Montgomery County Coroner's Office, there were **285** accidental overdose deaths in 2019.
- Per the Montgomery County Coroner's Office, there have been **227*** accidental overdose deaths in 2020 as of August 30, 2020 (*May-August data still preliminary).
- Our community is in the height of a global pandemic. The Governor and Director of Health placed orders that have modified our day to day processes (i.e. mask wearing, social distancing, etc.). We have been monitoring the ramifications of the COVID-19 pandemic on behavioral health and continue to do so.
- The Community Overdose Action Team recognized International Overdose Awareness Day on August 31, 2020. The day allowed us to raise awareness around overdoses and strive to reduce the stigma associated with overdoses and addiction in our community. We know that overdose is preventable. As a community, we must continue to provide comprehensive services for those fighting the disease of addiction. We must inspire others to know that recovery is possible and let them know that we are here to help them. As part of the day, we encouraged Dayton and Montgomery County agencies and residents to pause for a moment of silence at 12:00 pm on Monday, August 31, to remember those who have lost their lives to drug overdose and addiction. Additionally, Montgomery County and the City of Dayton both issued proclamations. That evening, the Montgomery County Administration Building and the City of Dayton's I-75, Monument, Fifth St, Stewart St. and Webster St. bridges were illuminated in purple.
- The COAT issued multiple Situation Reports as a result of EpiCenter anomalies on the following dates:
 - July 10, 2020
 - July 26, 2020
 - August 12, 2020
- All branches will continue meeting virtually until further notice.
- Operational period still stands at 60 days.

2. Actions to date

- Steering Committee
 - Met April 18, 2019.
- Backbone Support
 - Met on July 7, 2020. Reviewed multiple documents including the final proposed version of the Montgomery County Drug Overdose Prevention

Strategic Plan, the Overdose Surge Community Response Plan, previewed the 2019 COAT Annual Report, and approved the July-August 2020 Incident Action Plan.

- Operations Section
 - Met on August 24 for the regularly scheduled, bi-monthly meeting.
 - Susan provided brief overview of current, preliminary data trends.
 - Discussed the need to begin looking at action plan items and timelines for completion of action items.
 - Branch leads continue to provide updates on progress to date.

- Operations Branches
 - Education and Information Branch – met July 22 and August 26.
 - Harm Reduction Branch – met July 7 and August 3.
 - Treatment and Recovery Branch – met July 9 and August 13.
 - Response Branch – met July 27 and August 24.
 - Criminal Justice Branch – met July 10.
 - Prescription Branch – met July 24 and August 28.

- Other Coalition Meetings:*
 - MCPC Opioid Prevention Subcommittee – met July 28 and August 25.
 - Montgomery County Drug-Free Coalition – met July 16.

- Planning Section
 - Generated the current IAP.

- Joint Information Center (JIC)
 - Met July 22.
 - Reviewed 2019 COAT Annual Report and revised as necessary.

- Data Unit
 - Did not meet last operational period.

Actions to be completed

- a. Steering Committee
 - Next meeting TBD.

- b. Backbone Support
 - Approval of IAP for September-October 2020.
 - Review of progress to data in light of COVID-19 pandemic.
 - Next meeting will be November 3, 2020.

- c. Operations Section
 - Branches will continue working towards implementation of the Drug Overdose Prevention Strategic Plan, as well as prioritizing strategies and actions on their action plans.
 - COAT Project Manager to attend all virtual operation branches meetings.
 - COAT Project Manager will continue new member recruitment.
 - Offer technical assistance to each of the Branches as needed.
 - Next Operations Section meeting is scheduled for October 26, 2020.

- d. Planning Section
 - Gather information for next IAP.
 - Attend Backbone Support meeting to update on draft IAP.
 - Attend next Operations Branch meeting.

- e. Data Unit
 - Finalize the 2019 Poisoning Death Review Report.
 - Finalize the 2020 6 Month Data Unit Report.
 - Continue to meet as needed and provide data upon request.
 - Generate drug overdose and death data weekly.
 - Generate semi-annual reports.
 - Continue supporting implementation of ODMAP.

- f. Joint Information Center
 - Continue responding to requests from media.
 - COAT Media Briefing as needed or requested.

- g. Issue(s) – None

On-going Progress

Completed Actions During Operational Period

Completed Actions	Branch	Date Completed
<i>Ask for the Alternatives</i> Campaign officially launched. The campaign features safe, effective alternatives for pain management (yoga, physical therapy, acupuncture, etc.). It recognizes that alternative practices can fit into any lifestyle and help manage pain in healthier ways. The campaign targets both the general public (as patients with pain concerns) and healthcare professionals. The campaign can be found at www.AskforAlternatives.com	Prescription Branch & MCPC Opioid Prevention Subcommittee	August 2020
A location was secured in the west part of Dayton for the Mobile Unit to operate an additional syringe services program. The Mobile Unit will be parked on Willard Street behind the old DayMont facility. Tentative start date for services at the new location is mid-September.	Harm Reduction	August 2020
Fentanyl test strip program is officially ready to launch. Program is occurring in partnership with the Montgomery County Coroner's Office, FOA and outreach teams.	Harm Reduction	August 2020
Project DAWN hosted a Narcan training at the Foodbank and trained 29 individuals. They will continue collaborating with the Foodbank for future trainings.	Harm Reduction	August 2020
<p>Narcan Distribution:</p> <ul style="list-style-type: none"> ○ From January 1 – July 31, 2020, Project DAWN distributed 302 ODH funded kits, and 598 non-ODH funded kits. There were 699 individuals trained from January 1 – July 31, 2020. ○ From January 1, 2020 to July 31, 2020, the Narcan Education and Distribution Intervention of the Syringe Services Program has distributed 1,724 Narcan kits. Of the 1,724 kits, 1447 kits were refills. 	Harm Reduction	July 2020
<p>Syringe Services:</p> <ul style="list-style-type: none"> ○ From January 1 – July 31, 2020, 163,234 syringes have been distributed at CarePoint. 	Harm Reduction	July 2020

GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of individuals dying from overdoses and drug abuse.

OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1** - Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4** - Coordinate and improve opioid prevention and education activities.
- **Objective #5** - Improve methods for response, intervention, treatment and recovery efforts.

Current Actions

1. Prescription Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Promote and assist with dissemination plan for Opioid Warning Stickers created by the MCPC Opioid Subcommittee.	June 2019	October 2020
2.	Host a spring conference for providers with topics related to the drug crisis and addiction. UPDATE: conference has been postponed until further notice due to COVID. Hosted a webinar targeted at healthcare providers on June 29, 2020. Exploring opportunities to offer enduring CMEs for local providers and professionals.	April 2019	December 2020
3.	Expand DEA-X waiver training with added emphasis on the rules and regulations to provide services, and work with primary care physicians on where they can refer patients to who are needing services provided by a waiver trained physician. UPDATE: Will look at where we currently have waiver-trained physicians in Montgomery County and determine communities lacking waived physicians.	January 2020	December 2020
4.	Follow gabapentin prescribing rates and educate on potential for abuse as needed.	January 2020	December 2020
5.	Collaborate with local pharmacy education program to create a "Pharmacist Slow-Down" on talking with patients. UPDATE: Discussing offering CEs for pharmacists on this topic. Additionally, considering a targeted mailing with educational material.	January 2020	December 2020
6.	In conjunction with GDAHA, propose the Levels of Care Initiative for addiction to at least 2 major healthcare systems operating in Montgomery County region. UPDATE: Planning has begun for a virtual education session with local health system leadership.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Provide education for pre- and post-op opioid use during surgery with local medical professional schools.	January 2020	December 2020

2. Treatment and Recovery Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Develop a working definition of recovery. UPDATE: A workgroup was formed and has met regularly over the last few months.	May 2019	September 2020
2.	Work with Ohio PRO & OCAAR to advocate for peer support. Work includes: assisting with development of an Ohio Recovery Rights model for Montgomery County and educating on billable services for peer support.	November 2019	December 2020
3.	Promote recovery housing certification to further enhance the quality of the system.	December 2018	Ongoing
4.	Continue to work with Mound Street Academy in developing and identifying partnerships and advocating for them to become a certified recovery high school.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Have all recovery housing providers and recovery center staff trained in Trauma and Mental Health First Aid.	January 2020	September 2020
2.	Promote GetHelpNow App with Mental Health and AOD providers, recovery houses, and recovery centers.	May 2019	Ongoing

3. Harm Reduction Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Project DAWN, in conjunction with ADAMHS and Premier, will determine and evaluate the process of distributing Narcan in the Emergency Departments, starting with Miami Valley Hospital.	January 2019	October 2020
2.	Create 2 additional survival tip cards. UPDATE: Tip cards are currently being designed on methamphetamine and cocaine use.	February 2019	October 2020
3.	Provide outreach to Premier Health to develop plans for Narcan information and kit distribution in hospitals.	February 2018	October 2020

	UPDATE: Connected ED staff member at Premier with Project SAVE at ADAMHS to discuss Narcan availability.		
4.	<p>Continue operating syringe services programs at the following locations: Life Enrichment Center (LEC), Vogel Health Center, and East End Community Center (Mobile Unit).</p> <p>From April 2015 – July 31, 2020, 851,002 syringes have been distributed at CarePoint.</p>	<p>LEC – April 2015 Vogel – Jan. 2017 Mobile Unit at East End – January 2019</p>	Ongoing
5.	<p>Continue Project DAWN training at the following locations: Montgomery County Jail (2x/month), MonDay Correctional (1x every other month), and Day Reporting Center (1x/month).</p> <p>UPDATE: In-person trainings are canceled until further notice. Staff at Project DAWN will be reaching out to the Jail and the homeless shelters to determine a process for Narcan training. Training has been modified and is still occurring at MonDay.</p>	December 2017	Ongoing
6.	<p>Continue Project DAWN trainings and educational presentations. DAWN presentations are being offered to large groups via Zoom, google video chat and other video conferencing platforms. This includes targeting new, high-need areas of the community.</p> <p>Weekly Project DAWN Narcan presentations on Wednesday from 12:00 – 1:00 p.m. at Elizabeth Place. Trainings are now offered on demand over the phone. Training materials are available at www.sbhihelp.org. Anyone can call Crisis Care @ 224-4646 to request a DAWN kit.</p>		Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Develop a “quick” Project DAWN training to be implemented at new 115 Crisis Stabilization Unit, which will open in 2020.	January 2020	October 2020
2.	Determine need for and feasibility of Syringe Drop Box program in Dayton and Montgomery County.	April 2019	December 2020

3.	Continue to provide Narcan training and maintain an average of 235 or more kits distributed per month.	January 2020	December 2020
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4. Education and Information Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Support an educational training for faith-based organizations focused on the many aspects of addiction. UPDATE: Training was planned as part of the Living Word Church Dream Center for late May. Virtual training occurred. The branch will discuss how to proceed with this action item.	August 2019	Ongoing
2.	Educate seniors on risk of overdose and equip with them with the appropriate supportive tools.	August 2020	December 2020
3.	Develop a social media toolkit that includes information about addiction and recovery. UPDATE: Created a framework for toolkit, inclusive of content themes.	January 2020	December 2020
4.	Determine process for speaker requests received and look at ways to collaborate with ADAMHS Speakers Bureau.	January 2020	December 2020
5.	In partnership with ADAMHS Workplace Program, provide education and outreach to the business community surrounding addiction and the stigma associated with employing someone who has faced addiction. UPDATE: Creating a one-page data snapshot for businesses to better understand impact of addiction in Montgomery County.	January 2020	January 2021
6.	Create a bathroom stall advertisement targeting individuals who struggle with addiction and substance use disorder, linking them to supportive resources. UPDATE: Campaign ideas/taglines have been sent to Dan Suffoletto to be shared with the JIC for support in creation of messaging.	January 2020	January 2021
#	Planned Actions	Projected Start	Estimated Completion
1.	Conduct environmental scan of existing addiction educational materials and opportunities for nursing home staff.	June 2020	December 2020

5. Response Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Work with Ohio HIDTA to bring ODMaP, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions.	April 2019	December 2020
2.	Continue bi-monthly Certified Peer Recovery Supporter Collaborative meetings. UPDATE: Planning to re-launch collaborative virtually.	August 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Finalize Quick Response Team guidelines.	April 2019	December 2020
2.	Standardize what data is collected by Quick Response Teams in Montgomery County.	April 2019	December 2020
3.	Provide greater outreach in minority communities, inclusive of harm reduction, linkage to outreach teams, and educating faith-based groups.	September 2020	February 2020

6. Criminal Justice Services Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Increase awareness and education on House Bill 110 with appropriate partners. UPDATE: Working with Public Defender's Office to determine how best to re-educate community partners on House Bill 110.	May 2020	October 2020
2.	Increase training and education of first responders, licensed behavioral health professionals, dispatch,	March 2019	December 2020

	medical staff, peer supporters, and community members when it comes to meth-induced psychosis.		
3.	Collaborate with CareSource on their population health dashboard to inform/support improved system alignment.	May 2020	Ongoing
3.	<p>SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.</p> <ul style="list-style-type: none"> - Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts. - Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ Branch members offered to participate on this committee and report back on its progress. 	September 2018	Ongoing
#	Planned Actions	Projected Start	Estimated Completion

7. Drug Supply Control

#	Current Actions	Projected Start	Estimated Completion
1.	Continue town-hall meetings on opioid crisis in the coming months.	July 2017	Ongoing
2.	Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics.	January 2017	Ongoing
3.	Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes.	June 2017	Ongoing

The following documents are available upon request:

- 2019 COAT Data Unit Annual Report
- 2018 COAT Annual Report
- 2018 COAT Data Report
- 2018 Poisoning Death Review
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

**The progress report is now its own stand-alone document
and will be generated on a yearly basis.**