

# Incident Action Plan

## Community Overdose Action Team (COAT)

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Operational Period: May 1, 2019 to June 30, 2019



**Community Overdose Action Team**  
*Working Together To Combat Overdoses and Drug Abuse*

## BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on May 7, 2019.

Name	Organization
Barbara Marsh	Public Health - Dayton & Montgomery County
Jodi Long	Montgomery County Alcohol Drug Addiction and Mental Health Services
Brian Johns	Dayton Police Department
Marty Larson	Greater Dayton Area Hospital Association
Mary Kay Stirling	Montgomery County Common Pleas Court
Tom Marquis	Montgomery County Common Pleas Court
Rob Streck	Montgomery County Sheriff's Office
Joe Spitler	Montgomery County Criminal Justice Council
Erik Blaine	Montgomery County Coroner's Office
Janine Howard	Public Health - Dayton & Montgomery County
Jeff Jordan	Montgomery County Office of Emergency Management
Steve Stein	Butler Township Fire Department



**IAP Prepared by:** Casey Smith, Operations Chief & Larry L. Cleek, Planning Chief

**Date/Time:** May 6, 2019

# Situational Status Report

## Community Overdose Action Team (COAT)

### 1. Situation to date

- Per the Montgomery County Coroner's Office, there were **566** accidental overdose deaths for calendar year 2017.
- Per the Montgomery County Coroner's Office, there were **289** accidental overdose deaths for calendar year 2018.
- This is a 49% decrease in accidental drug overdose deaths from 2017 to 2018.
- Per the Montgomery County Coroner's Office, there were **84\*** accidental overdose deaths as of May 2, 2019. (\*data for February – May still preliminary).
- The 2018 COAT Annual Report and 2018 COAT Data Report are complete. Both publications can be found on the website at [www.phdmc.org/coat](http://www.phdmc.org/coat). Additionally, hard copies can be requested by calling 937-225-6026.
- COAT has been selected as a *Model Practice* by the National Association of County and City Health Officials' Model Practice Program. The selection of this initiative as a Model Practice means that it demonstrates exemplary and replicable qualities in response to a local public health need.
- Operational period currently stands at 60 days.

### 2. Actions to date

- Steering Committee
  - Met April 18.
- Backbone Support
  - Last meeting held March 5.
  - Provided feedback on the Operations Branches and the Data Unit.
- Operations Section
  - Met on April 22.
  - Reviewed Roles & Responsibilities of branch co-leads.
  - Branch Member Satisfaction Survey sent April 26.
  - Branch leads provided a verbal update on progress to date, actions and shared information among members.
  - Discussed the need to annotate completed actions for Branches.
- Operations Branches
  - Education and Information Branch – met March 27 and April 24.
  - Harm Reduction Branch – met March 4 and April 1.
  - Treatment and Recovery Branch – met March 14 and April 11.

- Response Branch – met March 8, March 18, April 1, and April 22.
- Criminal Justice Branch – met March 8.
- Prescription Branch – met March 22 and April 26.
- Prevention Branch – met March 26 and April 23.
  
- Planning Section
  - Generated the current IAP.
  - Attended Operations Branch meetings.
  
- Joint Information Center (JIC)
  - Met April 4 and April 24.
  - Report and responded to media requests.
  - Discussed COAT website.
  - Discussed next Annual Report structure.
  
- Data Unit
  - Met April 29.
  - Presentation from Ascend.
  - Discussion around data needs of each branch and how to make requests.

**Actions to be completed**

- a. Steering Committee
  - Next meeting TBD.
  - Low attendance at last meeting – discussion to be had about potential restructuring.
  
- b. Backbone Support
  - Next meeting is May 7.
  - Approval of IAP.
  
- c. Operations Section
  - Next Operations Branch meeting is June 24, 2019.
  - Gather all accomplishments and progress from Branch co-leads.
  - Training on social determinants of health and health equity.
  - Provide update on member satisfaction survey.
  - Offer technical assistance to each of the Branches.
  
- d. Planning Section
  - Gather information for next IAP.
  - Attend Backbone Support meeting to update on draft IAP.
  - Attend next Operations Branches meeting.
  
- e. Data Unit
  - Continue to meet as needed and provide data upon request.
  - Generate drug overdose and death data weekly.

- o Generate semi-annual reports.
- f. Joint Information Center
  - o Working with upcoming requests from media.
  - o COAT Media Briefing as needed or requested.
  - o COAT website design
- g. Issue(s) – None

**On-going Progress**

**Completed Actions During Operational Period**

<b>Completed Actions</b>	<b>Branch</b>	<b>Date Completed</b>
Partnered with law enforcement at Sinclair Community College to install a medication drop box.	Prevention Branch	April 2019
Attended 8 DEA Take Back Day events on April 27 <sup>th</sup> . Members volunteered and distributed folders with educational materials.	Prevention Branch	April 2019
Promoted safe disposal of medications within 5 pharmacies and/or physician’s offices.	Prevention Branch	April 2019
Met with marketing company to develop Alternatives to Opioids messaging.	Prevention Branch	March 2019
Met with local neighborhood associations in 45403, 45402, and 45410 to educate them on how to use the drop box letter to advocate for pharmacies in their neighborhoods to become a medication drop box location.	Prevention Branch	March 2019
<b>Narcan Distribution:</b> <ul style="list-style-type: none"> <li>o Project DAWN distributed 743 kits in the first quarter of 2019.</li> <li>o From January 1, 2018 to March 31, 2019, the Narcan Education and Distribution intervention of the Syringe Services Program has distributed 481 Narcan kits. Of the 481 kits, 369 kits were re-fills.</li> </ul>	Harm Reduction	March 2019
<b>Syringe Services:</b> From January – March 2019, 64,537 syringes have been distributed at CarePoint.	Harm Reduction	March 2019

## GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of fatal drug overdoses.

## OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1** - Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4** - Coordinate and improve opioid prevention and education activities.
- **Objective #5** - Improve methods for response, intervention, treatment and recovery efforts.

## Current Actions

### 1. Prescription Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Work with Wright State Boonshoft School of Medicine, Sinclair, University of Dayton and Physician Assistant programs to include prescribing of opiates, addiction education, and communities in crisis into their curriculum.	March 2019	December 2019
2.	Propose the Levels of Care Initiative for opioids and addiction to major healthcare systems operating in Montgomery County region.	February 2019	Ongoing
3.	Host a two-day conference for providers with topics related to the drug crisis and addiction. Continuing education credits will be offered and credits for additional professions will be explored.	April 2019	November 2019
#	Planned Actions	Projected Start	Estimated Completion
1.	Reestablish the student COAT at WSU School of Medicine with faculty advisor.	January 2019	May 2019
2.	Establish a student COAT at University of Dayton and Sinclair with faculty advisors.	January 2019	May 2019
3.	Educate prescribers about new regulations for chronic and acute opioid prescriptions.	March 2019	December 2019

### 2. Drug Supply and Control Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Continue town-hall meetings on opioid crisis in the coming months.	July 2017	Ongoing
2.	Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics.	January 2017	Ongoing
3.	Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes.	June 2017	Ongoing

### 3. Treatment and Recovery Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Continue to identify and prioritize gaps in services.	December 2018	Ongoing
2.	Enlarge infrastructure for additional recovery housing and continue to develop and further enhance the system.	December 2018	Ongoing
3.	Work with Mound Street Academy in developing and identifying partnerships and advocating for them to become a certified recovery high school.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Visit an additional recovery housing community.	January 2019	June 2019
2.	Visit a recovery high school.	January 2019	June 2019
3.	Host and support the second annual “No Family Left Inside” event.	February 2019	June 2019
4.	Support the second annual “Pong for a Cause” event for RAMCO.	April 2019	December 2019

### 4. Prevention Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Develop an updated Alternatives to Opioids campaign and launch online.	January 2019	December 2019
2.	Develop an actual “alternative to opioids” activity list to promote free alternatives that people can access while at health fairs, DEA Take Back Day, etc.	February 2019	June 2019
3.	Promoting Alternatives to Opioids by purchasing tennis balls to show the different ways it can be used to relieve pain. Tennis balls will be distributed at community events.	February 2019	June 2019



4.	Promoting Alternatives to Opioids by purchasing hot/cold packs to show the different ways it can be used to relieve pain. Packs will be distributed at community events.	March 2019	August 2019
5.	Partner with 2 home health care providers to distribute medication disposal pouches. <ul style="list-style-type: none"> <li>○ To date, 1340 disposal pouches have been delivered to the following locations:  Buckeye Home Healthcare:100 pouches  Better Living Home Healthcare: 100 pouches  Horizon Home Healthcare: 100 pouches  Ohio Home Healthcare: 100 pouches  Lavender Home Healthcare: 100 pouches  Providence Health Partners: 325 pouches  Caring 4 You Home: 110 pouches  Serenity Home Healthcare: 150 pouches</li> </ul>	January 2019	December 2019
6.	Partner with law enforcement to add 5 additional drop box locations in an area without a drop box that have been flagged with high rates of opioid overdoses. UPDATE: Children’s Hospital to add 2 drop boxes; Kettering Medical Center to add 2 drop boxes.	July 2018	July 2019
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Partner with Dayton Realtors Association to pass out disposal pouches/medication lock boxes to home sellers.	March 2019	December 2019
2.	Work with 3 high schools to require student athletes and parents to sign a pre-season form that covers risks associated with their child using prescription opioids and provides parents with resources to learn more.	January 2019	May 2019

**5. Harm Reduction Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Continue operating syringe services programs at the following locations: Life Enrichment Center (LEC),	LEC – April 2015 Vogel – Jan. 2017	Ongoing

	Vogel Health Center, and East End Community Center (Mobile Unit). <ul style="list-style-type: none"> <li>○ From January – March 2019, 64,537 syringes have been distributed at CarePoint.</li> <li>○ From April 2015 –March 2019, 456,136 syringes have been distributed at CarePoint.</li> </ul>	East End – January 2019	
2.	Continue Project DAWN training at the following locations: Montgomery County Jail (2x/month), MonDay Correctional (1x every other month), and Day Reporting Center (1x/month).	December 2017	Ongoing
3.	Continue Project DAWN trainings and educational presentations.		Ongoing
4.	Continue Narcan Education and Distribution services through CarePoint Syringe Services Program.	November 2016	Ongoing
5.	Create 2 additional survival tip cards.	January 2019	June 2019
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Provide outreach to Premier Health to develop plans for Narcan information and kit distribution in hospitals.	February 2018	May 2019
2.	Advertise the syringe services program through social media.	January 2019	June 2019
3.	Secure location for a stand-alone site in west Dayton for an additional syringe services program.	January 2019	June 2019
4.	Determine feasibility of Syringe Drop Box program in Dayton and Montgomery County.	April 2019	December 2019
5.	Provide Narcan training to Chaminade Julianne High School staff.	March 2018	May 2019
6.	Identify four additional sites for Project DAWN trainings in west Dayton.	January 2019	June 2019
7.	Provide outreach to local bars and entertainment venues and offer Narcan Service Entity training. Create/obtain a list of venues.	January 2019	December 2019
8.	Continue to provide Narcan training and maintain an average of 275 or more kits distributed per month.	January 2019	December 2019

## 6. Education and Information Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Identify gaps and needs within the community around education/information for addiction.	March 2017	Ongoing
2.	Enhance and amend ADAMHS speakers' bureau.	January 2019	June 2019
3.	Develop overdose prevention messaging inclusive of the African American community and develop a plan for dissemination.	April 2019	June 2019
4.	Promote recovery-oriented events and create list to track such events.	April 2019	August 2019
#	Planned Actions	Projected Start	Estimated Completion
1.	Provide education and outreach to the business community surrounding addiction and the stigma associated with employing someone who has faced addiction.	April 2019	January 2020
2.	Develop a social media toolkit that includes information about addiction and recovery. <ul style="list-style-type: none"> <li>○ What is addiction?</li> <li>○ Recovery language</li> <li>○ Promotion of local community resources (Project DAWN, GetHelpNow, Syringe Services, etc.)</li> <li>○ Promote DEA 360 programming</li> <li>○ Incorporate ADAMHS training offerings</li> <li>○ Incorporate national recovery month themes</li> </ul>	July 2019	December 2019
3.	Develop a website for the COAT.	April 2019	August 2019

## 7. Response Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Obtain and distribute educational materials and drug disposal pouches for Fire Departments.	October 2018	December 2019

Montgomery County

2.	Work with Ohio HIDTA to bring ODMap, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions.	April 2019	December 2019
3.	Finalize response plan for significant cluster and/or spike in overdoses.	April 2019	December 2019
4.	Establish regular convening of peer recovery supporters working in Montgomery County for the purposes of: training and continuing education, networking, boundaries and ethical discussions, and self-care.	April 2019	Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Finalize Quick Response Team protocol.	April 2019	December 2019
3.	Standardize what data is collected by Quick Response Teams in Montgomery County.	April 2019	December 2019

**8. Criminal Justice Services Branch**

#	<b>Current Actions</b>	Projected Start	Estimated Completion
1.	Educate treatment agencies about the Risk Needs Responsivity (RNR) Principle to ensure staff are trained on it to provide appropriate treatment to the criminal justice population. Criminal justice agencies are encouraged to refer their clients to treatment programs that adhere to this principle.	March 2019	Ongoing

2.	<p>SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.</p> <ul style="list-style-type: none"> <li>- Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts.</li> <li>- Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ branch members offered to participate on this committee and report back on its progress.</li> </ul>	September 2018	Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Cooper Complex Charlie Facility – 96 beds – open to all suggestions and options for potential use.	October 2017	May 2019

**The following documents are available upon request:**

- 2018 COAT Annual Report
- 2018 COAT Data Report
- COAT Data Unit 6 Month Report
- 2017 Poisoning Death Review
- Glossary of Program Definitions
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

**The progress report is now its own stand-alone document and will be generated on a yearly basis.**