

# Incident Action Plan

## Community Overdose Action Team (COAT)

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Operational Period: March 1, 2020 – April 30, 2020



**Community Overdose Action Team**  
*Working Together To Combat Overdoses and Drug Abuse*

## BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on March 3, 2020.

Name	Organization
Barbara Marsh	Public Health - Dayton & Montgomery County
Jodi Long	Montgomery County Alcohol Drug Addiction and Mental Health Services
Brian Johns	Dayton Police Department
Marty Larson	Greater Dayton Area Hospital Association
Mary Kay Stirling	Montgomery County Common Pleas Court
Tom Marquis	Montgomery County Common Pleas Court
Daryl Wilson	Montgomery County Sheriff's Office
Joe Spitler	Montgomery County Criminal Justice Council
Brooke Ehlers	Montgomery County Coroner's Office
Janine Howard	Public Health - Dayton & Montgomery County
Jeff Jordan	Montgomery County Office of Emergency Management
Steve Stein	Butler Township Fire Department
Cindy Heitman	Goodwill Easterseals



**IAP Prepared by:** Casey Smith, Operations Chief & Larry L. Cleek, Planning Chief

**Date/Time:** March 3, 2020

# Situational Status Report

## Community Overdose Action Team (COAT)

### 1. Situation to date

- Per the Montgomery County Coroner's Office, there were **288\*** accidental overdose deaths in 2019 (\*data November-December still preliminary).
- Per the Montgomery County Coroner's Office, there have been **43\*** accidental overdose deaths in 2020 as of February 27, 2020 (\*all 2020 data still preliminary).
- On January 9, 2020, the COAT hosted a media briefing on the NaloxBox initiative. The briefing advertised the new program that allows for Montgomery County businesses to request a free, life-saving NaloxBox to be placed at their office or business location.
- During the last operational period, the COAT website was launched. The website can be found at [www.mccoat.org](http://www.mccoat.org).
- Public Health was selected to mentor Weber-Morgan Health Department in Utah on their drug overdose prevention response. The mentorship program is through a grant from the National Association of City and County Health Officials (NACCHO).
- The COAT issued a Situation Report on February 18, 2020. One EpiCenter anomaly was detected between 7:00pm on February 17, 2020, and 7:00pm on February 18, 2020. Visits to emergency rooms in Montgomery County exceeded the predicted value. There were 15 visits to emergency rooms, which exceeded the predicted value of 5.72 visits and the threshold value of 14.51 visits. After careful review by Epidemiology staff, the determination was made to continue active monitoring of surveillance data.
- COAT, in collaboration with Montgomery County Prevention Coalition (MCPC), began the process to develop a strategic plan for drug overdose prevention. The process will conclude in early March, and the draft strategic plan will be shared with coalition members.
- Operational period still stands at 60 days.

### 2. Actions to date

- Steering Committee
  - Met April 18, 2019.
- Backbone Support
  - Met January 7, 2020.
  - Reviewed and approved the Incident Action Plan.
  - Provided feedback on current and planned actions.
  - Provided a review of 2019 accomplishments.

- Discussed the NaloxBox press conference.
- Operations Section
  - Met on February 24, 2020.
  - Heard a presentation from Wright State University's SARDI Office on a study completed at MonDay Community Correctional Institution.
  - Reviewed Microsoft Teams, a new collaboration platform that will be utilized for COAT documentation storage, communication, etc.
  - Reviewed progress thus far on strategic plan.
  - Branch leads provided a verbal update on progress to date, actions and shared information among members.
- Operations Branches
  - Education and Information Branch – met January 22 and February 26.
  - Harm Reduction Branch – met January 6 and February 3.
  - Treatment and Recovery Branch – met January 9 and February 13.
  - Response Branch – met January 27 and February 28.
  - Criminal Justice Branch – met January 10.
  - Prescription Branch – met January 24 and February 28.

*Other Coalition Meetings:*

  - MCPC Opioid Prevention Subcommittee – met January 28 and February 25.
  - Montgomery County Drug-Free Coalition – met January 16 and February 20.
- Planning Section
  - Generated the current IAP.
  - Attended Operations Branch meeting.
- Joint Information Center (JIC)
  - Met January 22.
  - Discussed the following:
    - COAT website
    - 2019 COAT Annual Report
    - upcoming news stories
  - Continue to report and responded to media requests as needed.
- Data Unit
  - Met February 19.
  - Had presentations on the following:
    - 42 CFR Part 2
    - Overdose Fatality Review Updates
    - Narcan Study Findings (*done by CITAR at Wright State University*)
    - ODMAP Overview
    - Ascend Data Project Updates

**Actions to be completed**

- a. Steering Committee
  - Next meeting TBD.
- b. Backbone Support
  - Next meeting will be May 5, 2020.
  - Approval of IAP.
- c. Operations Section
  - COAT Project Manager to attend all operation branches meetings.
  - Branch members will have the opportunity to provide feedback on the action plans developed through the strategic planning process.
  - COAT Project Manager will continue new member recruitment.
  - Offer technical assistance to each of the Branches as needed.
  - Next Operations Section meeting is scheduled for April 27, 2020.
- d. Planning Section
  - Gather information for next IAP.
  - Attend Backbone Support meeting to update on draft IAP.
  - Attend next Operations Branch meeting.
- e. Data Unit
  - Continue to meet as needed and provide data upon request.
  - Generate drug overdose and death data weekly.
  - Generate semi-annual reports.
- f. Joint Information Center
  - Finalize the 2019 COAT Annual Report.
  - Continue responding to requests from media.
  - COAT Media Briefing as needed or requested.
- g. Issue(s) – None

**On-going Progress**

**Completed Actions During Operational Period**

<b>Completed Actions</b>	<b>Branch</b>	<b>Date Completed</b>
ADAMHS, in conjunction with CareSource, developed a training protocol on the Risk Needs Responsivity (RNR) principle for treatment providers to learn about criminogenic risk factors and treatment interventions that reduce the risk to reoffend.	Criminal Justice	February 2020
ADAMHS hosted a law enforcement and first responder training related to methamphetamine-induced excited delirium or mental health crisis.	Criminal Justice	February 2020
Held one additional Certified Peer Recovery Supporter Collaborative of Montgomery County meetings. Training included an overview of the Montgomery County jail.	Response Branch	February 2020
Created one additional harm reduction tip card for excessive alcohol use.	Harm Reduction Branch	February 2020
<p><b>Narcan Distribution:</b></p> <ul style="list-style-type: none"> <li>○ Project DAWN distributed 493 Narcan kits from January 1 – February 29, 2020.</li> <li>○ In 2019, the Narcan Education and Distribution intervention of the Syringe Services Program has distributed 1,869 Narcan kits. Of the 1,869 kits, 1,476 kits were re-fills. For January 1 – January 31, 2020, there were 143 Narcan kits distributed, with 114 being refills.</li> </ul>	Harm Reduction	February 2020
<p><b>Syringe Services:</b></p> <ul style="list-style-type: none"> <li>○ In 2019, CarePoint distributed 296,182 syringes.</li> <li>○ From January 1 – January 31, 2020, 30,563 syringes have been distributed at CarePoint.</li> </ul>	Harm Reduction	January 2020

## GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of fatal drug overdoses.

## OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1** - Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4** - Coordinate and improve opioid prevention and education activities.
- **Objective #5** - Improve methods for response, intervention, treatment and recovery efforts.

## Current Actions

### 1. Prescription Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Promote and assist with dissemination plan for Opioid Warning Stickers created by the MCPC Opioid Subcommittee.	June 2019	April 2020
2.	Host a spring conference for providers with topics related to the drug crisis and addiction. UPDATE: conference will be held on May 11, 2020.	April 2019	May 2020
3.	Follow gabapentin prescribing rates and educate on potential for abuse as needed.	January 2020	December 2020
4.	In conjunction with GDAHA, propose the Levels of Care Initiative for addiction to at least 2 major healthcare systems operating in Montgomery County region.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Expand DEA-X waiver training with added emphasis on the rules and regulations to provide services, and work with primary care physicians on where they can refer patients to who are needing services provided by a waiver trained physician.	January 2020	June 2020
2.	Collaborate with local pharmacy education program to create a "Pharmacist Slow-Down" on talking with patients.	January 2020	June 2020
3.	Provide education for pre- and post-op opioid use during surgery with local medical professional schools.	January 2020	August 2020

### 2. Treatment and Recovery Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Support the second annual "Pong for a Cause" event for RAMCO.	May 2019	April 2020
2.	Develop a working definition of recovery.	May 2019	June 2020



Montgomery County

3.	Continue to assist with developing Ohio Recovery Rights model for Montgomery County.	November 2019	June 2020
4.	Enlarge infrastructure for additional recovery housing and continue to develop and further enhance the system.	December 2018	Ongoing
5.	Continue to work with Mound Street Academy in developing and identifying partnerships and advocating for them to become a certified recovery high school.	February 2019	Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Have all recovery housing providers and recovery center staff trained in Trauma and Mental Health First Aid.	January 2020	July 2020
2.	Promote GetHelpNow App with Mental Health and AOD providers, recovery houses, and recovery centers.	May 2019	Ongoing

**3. Harm Reduction Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Create a primary care informational sheet that can accompany survival tip cards to inform individuals on where they can go for non-emergent medical needs.	April 2019	March 2020
2.	Project DAWN, in conjunction with ADAMHS and Premier, will determine and evaluate the process of distributing Narcan in the Emergency Departments, starting with Miami Valley Hospital.	February 2019	April 2020
3.	Create 2 additional survival tip cards.  UPDATE: Tip cards are currently being designed on stimulant use. Benzodiazepines card is under review by branch members.	January 2019	April 2020
4.	Identify location in west Dayton for Mobile Unit to operate an additional syringe services program.  UPDATE: Exploring the old DayMont Behavioral Health Center parking lot. Public Health Facilities is investigating potential for use.	January 2019	April 2020
5.	Continue operating syringe services programs at the following locations: Life Enrichment Center (LEC), Vogel Health Center, and East End Community Center (Mobile Unit).	LEC – April 2015 Vogel – Jan. 2017 Mobile Unit at East	Ongoing

	From April 2015 –January 31, 2020, 718,344 syringes have been distributed at CarePoint.	End – January 2019	
6.	Continue Project DAWN training at the following locations: Montgomery County Jail (2x/month), MonDay Correctional (1x every other month), and Day Reporting Center (1x/month).	December 2017	Ongoing
7.	Continue Project DAWN trainings and educational presentations. This includes targeting new, high-need areas of the community.		Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Develop a “quick” Project DAWN training to be implemented at new 115 Crisis Stabilization Unit, which will open in 2020.	January 2020	March 2020
2.	Provide outreach to Premier Health to develop plans for Narcan information and kit distribution in hospitals.	February 2018	April 2020
3.	Determine need for and feasibility of Syringe Drop Box program in Dayton and Montgomery County.	April 2019	December 2020
4.	Continue to provide Narcan training and maintain an average of 235 or more kits distributed per month.	January 2020	December 2020

**4. Education and Information Branch**

#	<b>Current Actions</b>	Projected Start	Estimated Completion
1.	Support an educational training for faith-based organizations focused on the many aspects of addiction.	August 2019	May 2020
2.	Determine process for speaker requests received and look at ways to collaborate with ADAMHS Speakers Bureau.	January 2020	December 2020
3.	Create a bathroom stall advertisement targeting individuals who struggle with addiction and substance use disorder, linking them to supportive resources.	January 2020	January 2021
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Provide education and outreach to the business community surrounding addiction and the stigma	January 2020	January 2021

	associated with employing someone who has faced addiction.		
2.	Provide content for COAT Narcan awareness campaign.	December 2019	April 2020
3.	Develop a social media toolkit that includes information about addiction and recovery.	January 2020	December 2020

**5. Response Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Finalize response plan for significant cluster and/or spike in overdoses.	April 2019	June 2020
2.	Work with Ohio HIDTA to bring ODMap, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions.	April 2019	December 2020
3.	Continue bi-monthly Certified Peer Recovery Supporter Collaborative meetings.	August 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Finalize Quick Response Team guidelines.	April 2019	December 2020
2.	Standardize what data is collected by Quick Response Teams in Montgomery County.	April 2019	June 2020

**6. Criminal Justice Services Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Create guidelines for treating/responding to meth-induced psychosis in the criminal justice population (jail, dispatch calls, etc.).	March 2019	August 2020

	UPDATE: ADAMHS provided a training in February; Kettering Behavioral Health is willing to work with the jail and CIT on providing training.		
2.	<p>SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.</p> <ul style="list-style-type: none"> <li>- Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts.</li> <li>- Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ Branch members offered to participate on this committee and report back on its progress.</li> </ul>	September 2018	Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion

### 7. Drug Supply Control

#	Current Actions	Projected Start	Estimated Completion
1.	Continue town-hall meetings on opioid crisis in the coming months.	July 2017	Ongoing
2.	Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics.	January 2017	Ongoing
3.	Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes.	June 2017	Ongoing

**The following documents are available upon request:**

- 2019 6-Month COAT Data Report
- 2018 COAT Annual Report
- 2018 COAT Data Report
- 2018 Poisoning Death Review
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

**The progress report is now its own stand-alone document  
and will be generated on a yearly basis.**