

# Incident Action Plan

## Community Overdose Action Team (COAT)

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Operational Period: July 1, 2019 to August 31, 2019



**Community Overdose Action Team**  
*Working Together To Combat Overdoses and Drug Abuse*

## BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on July 12, 2019.

Name	Organization
Barbara Marsh	Public Health - Dayton & Montgomery County
Jodi Long	Montgomery County Alcohol Drug Addiction and Mental Health Services
Brian Johns	Dayton Police Department
Marty Larson	Greater Dayton Area Hospital Association
Mary Kay Stirling	Montgomery County Common Pleas Court
Tom Marquis	Montgomery County Common Pleas Court
Rob Streck	Montgomery County Sheriff's Office
Joe Spitler	Montgomery County Criminal Justice Council
Erik Blaine	Montgomery County Coroner's Office
Janine Howard	Public Health - Dayton & Montgomery County
Jeff Jordan	Montgomery County Office of Emergency Management
Steve Stein	Butler Township Fire Department



**IAP Prepared by:** Casey Smith, Operations Chief & Larry L. Cleek, Planning Chief

**Date/Time:** July 12, 2019

# Situational Status Report

## Community Overdose Action Team (COAT)

### 1. Situation to date

- Per the Montgomery County Coroner's Office, there were **126\*** accidental overdose deaths in 2019 as of June 27, 2019. (\*data April – June still preliminary).
- COAT has been selected as a *Model Practice* by the National Association of County and City Health Officials' Model Practice Program. The selection of this initiative as a Model Practice means that it demonstrates exemplary and replicable qualities in response to a local public health need. The COAT will be recognized at the NACCHO Annual Conference this month.
- COAT was invited to send a representative to a collaborative discussion hosted by the American Medical Association (AMA). Content from the group discussion will be incorporated into a white paper outlining best practices, barriers, and tools to surveillance that can inform targeted drug-related prevention, treatment, policy-making, and harm reduction strategies.
- Met with staff from the Open Society Foundations Public Health Program. The Open Society Foundations work with local communities across the world to “support justice and human rights, freedom of expression, and access to public health and education.” The team was interested in learning more about the COAT and our work specifically around harm reduction initiatives.
- Operational period currently stands at 60 days.

### 2. Actions to date

- Steering Committee
  - Met April 18, 2019.
- Backbone Support
  - Last meeting held May 7.
  - Received an update from Ascend on the 360° Database Project.
  - Reviewed and approved the Incident Action Plan.
  - Provided feedback on current and planned actions.
- Operations Section
  - Met on June 24.
  - Discussed content for COAT website.
  - Discussed potential long-term planning considerations related to substance use post-tornados.
  - Branch leads provided a verbal update on progress to date, actions and shared information among members.

- Operations Branches
  - Education and Information Branch – met May 22 and June 26.
  - Harm Reduction Branch – met May 6 and June 3.
  - Treatment and Recovery Branch – met May 9 and June 13.
  - Response Branch – met June 3 and June 24.
  - Criminal Justice Branch – met May 17.
  - Prescription Branch – met May 24 and June 28.
  - Prevention Branch – met June 18.
- Planning Section
  - Generated the current IAP.
  - Attended Operations Branch meetings.
- Joint Information Center (JIC)
  - Did not meet during last operational period.
  - Report and responded to media requests as needed.
- Data Unit
  - Did not meet during last operational period.

**Actions to be completed**

- a. Steering Committee
  - Next meeting TBD.
  - Low attendance at last meeting – discussion to be had about potential restructuring.
- b. Backbone Support
  - Next meeting is September 3.
  - Approval of IAP.
  - Review DOJ Evaluation Report and 2018 Poisoning Death Review Report.
  - Discuss operational period length.
- c. Operations Section
  - Next Operations Branch meeting is August 26, 2019.
  - Gather all accomplishments and progress from Branch co-leads.
  - Provide update on member satisfaction survey.
  - Presentation on working with youth from Youth Advisory Board Manager.
  - Move to Microsoft Teams, the new collaboration software we will use for COAT documentation storage, communication, etc.
  - Review DOJ Evaluation Report and 2018 Poisoning Death Review Report.
  - Offer technical assistance to each of the Branches as needed.
- d. Planning Section
  - Gather information for next IAP.

- Attend Backbone Support meeting to update on draft IAP.
- Attend next Operations Branches meeting.
  
- e. Data Unit
  - Continue to meet as needed and provide data upon request.
  - Generate drug overdose and death data weekly.
  - Generate semi-annual reports.
  
- f. Joint Information Center
  - Finalize COAT website design.
  - Working with upcoming requests from media.
  - COAT Media Briefing as needed or requested.
  
- g. Issue(s) – None

**On-going Progress**

**Completed Actions During Operational Period**

Completed Actions	Branch	Date Completed
Updated the Recovery Alliance of Montgomery County (RAMCO) brochure to include new organizations.	Treatment & Recovery Branch	June 2019
Hosted members of the Montgomery County Youth Advisory Board to discuss substance use in the school setting.	Treatment & Recovery Branch	June 2019
Partnered with home health care providers to distribute medication disposal pouches. To date, 1340 disposal pouches have been delivered to the following agencies:  Buckeye Home Healthcare: 100 pouches Better Living Home Healthcare: 100 pouches Horizon Home Healthcare: 100 pouches Ohio Home Healthcare: 100 pouches Lavender Home Healthcare: 100 pouches Providence Health Partners: 325 pouches Caring 4 You Home: 110 pouches Serenity Home Healthcare: 150 pouches	Prevention Branch	June 2019

<p><b>Narcan Distribution:</b></p> <ul style="list-style-type: none"> <li>○ Project DAWN distributed 1,310 kits from January-June 2019.</li> <li>○ From January 1, 2019 to June 30, 2019, the Narcan Education and Distribution intervention of the Syringe Services Program has distributed 968 Narcan kits. Of the 968 kits, 737 kits were re-fills.</li> </ul>	<p>Harm Reduction</p>	<p>June 2019</p>
<p><b>Syringe Services:</b></p> <ul style="list-style-type: none"> <li>○ From January – June 2019, 135,315 syringes have been distributed at CarePoint.</li> </ul>	<p>Harm Reduction</p>	<p>June 2019</p>

## GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of fatal drug overdoses.

## OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1** - Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4** - Coordinate and improve opioid prevention and education activities.
- **Objective #5** - Improve methods for response, intervention, treatment and recovery efforts.

## Current Actions

### 1. Prescription Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Promote and assist with dissemination plan for Opioid Warning Stickers created by the COAT Prevention Branch.	June 2019	August 2019
2.	Host a conference for providers with topics related to the drug crisis and addiction. Continuing education credits will be offered and credits for additional professions will be explored.	April 2019	October 2019
3.	Work with Wright State Boonshoft School of Medicine, Sinclair, University of Dayton and Physician Assistant programs to include prescribing of opiates, addiction education, and communities in crisis into their curriculum.	March 2019	December 2019
4.	Propose the Levels of Care Initiative for opioids and addiction to major healthcare systems operating in Montgomery County region.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Reestablish the student COAT at WSU School of Medicine with faculty advisor.	January 2019	August 2019
2.	Establish a student COAT at University of Dayton and Sinclair with faculty advisors.	January 2019	August 2019
3.	Educate prescribers about new regulations for chronic and acute opioid prescriptions.	March 2019	December 2019

### 2. Drug Supply and Control Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Continue town-hall meetings on opioid crisis in the coming months.	July 2017	Ongoing
2.	Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics.	January 2017	Ongoing

3.	Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes.	June 2017	Ongoing
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**3. Treatment and Recovery Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Support and promote the Healthy Recovery Celebration, rescheduled for July 27, 2019 at Wegerzyn Gardens.	March 2019	July 2019
2.	Continue to identify and prioritize gaps in services.	December 2018	Ongoing
3.	Enlarge infrastructure for additional recovery housing and continue to develop and further enhance the system.	December 2018	Ongoing
4.	Continue to work with Mound Street Academy in developing and identifying partnerships and advocating for them to become a certified recovery high school.	February 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Develop a working definition of recovery.	May 2019	July 2019
2.	Visit an additional recovery housing community.	January 2019	October 2019
3.	Visit a recovery high school.	January 2019	October 2019
4.	Support the second annual “Pong for a Cause” event for RAMCO.	April 2019	December 2019
5.	Promote GetHelpNow App with Mental Health and AOD providers, recovery houses, and recovery centers.	May 2019	Ongoing

**4. Prevention Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Develop an actual “alternative to opioids” activity list to promote free alternatives that people can access while at health fairs, DEA Take Back Day, etc.	February 2019	July 2019
2.	Promoting Alternatives to Opioids by purchasing tennis balls to show the different ways it can be used to relieve	February 2019	July 2019



	pain. Tennis balls will be distributed at community events.		
3.	Promoting Alternatives to Opioids by purchasing hot/cold packs to show the different ways it can be used to relieve pain. Packs will be distributed at community events.	March 2019	August 2019
4.	Partner with law enforcement to add 5 additional drop box locations in an area without a drop box that have been flagged with high rates of opioid overdoses. UPDATE: Children’s Hospital to add 2 drop boxes; Kettering Medical Center to add 2 drop boxes.	July 2018	September 2019
5.	Partner with local yoga studio and develop a free “Yoga for Pain Management” class and air the class monthly on cable access.	July 2019	October 2019
6.	Coordinate a DEA Take Back Day Planning Committee for the October DEA Take Back Day Event.	July 2019	October 2019
7.	Develop an updated Alternatives to Opioids campaign and launch online.	January 2019	December 2019
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Work with 3 high schools to require student athletes and parents to sign a pre-season form that covers risks associated with their child using prescription opioids and provides parents with resources to learn more.	January 2019	August 2019
2.	Partner with Dayton Realtors Association to pass out disposal pouches/medication lock boxes to home sellers.	March 2019	December 2019

**5. Harm Reduction Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Create a primary care informational sheet that can accompany survival tip cards to inform individuals on where they can go for non-emergent medical needs.	April 2019	September 2019
2.	Create 2 additional survival tip cards.  UPDATE: Tip cards are currently being designed on the following: Stimulants,	January 2019	September 2019

	Benzodiazepines, Alcohol Use, and Fentanyl. Content is currently being researched for safe smoking and snorting.		
3.	In conjunction with ADAMHS and Premier, determine and evaluate the process of distributing Narcan in the Emergency Departments, starting with Miami Valley Hospital.	February 2019	September 2019
4.	Provide outreach to local bars and entertainment venues and offer Narcan Service Entity training. Create/obtain a list of venues.  UPDATE: Currently working on a list of bars/clubs in west Dayton to begin discussions on providing Narcan education.	January 2019	December 2019
5.	Identify four additional sites for Project DAWN trainings in west Dayton.  UPDATE: Dakota Center has been rescheduled; discussions are taking place with the Dayton Fellowship Club and West Dayton AA Clubs; plans are also in development for outreach to specific churches in west Dayton.	January 2019	Ongoing
6.	Continue operating syringe services programs at the following locations: Life Enrichment Center (LEC), Vogel Health Center, and East End Community Center (Mobile Unit).  From April 2015 – June 2019, 526,914 syringes have been distributed at CarePoint.	LEC – April 2015 Vogel – Jan. 2017 East End – January 2019	Ongoing
7.	Continue Project DAWN training at the following locations: Montgomery County Jail (2x/month), MonDay Correctional (1x every other month), and Day Reporting Center (1x/month).	December 2017	Ongoing
8.	Continue Project DAWN trainings and educational presentations.		Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion
1.	Provide Narcan training to Chaminade Julianne High School staff.	March 2018	August 2019

Montgomery County

2.	Advertise the syringe services program through social media.	January 2019	August 2019
3.	Provide outreach to Premier Health to develop plans for Narcan information and kit distribution in hospitals.	February 2018	September 2019
4.	Determine need for and feasibility of Syringe Drop Box program in Dayton and Montgomery County.	April 2019	December 2019
5.	Identify location in west Dayton for Mobile Unit to operate an additional syringe services program.	January 2019	December 2019
6.	Continue to provide Narcan training and maintain an average of 275 or more kits distributed per month.	January 2019	December 2019

**6. Education and Information Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Develop a website for the COAT.	April 2019	August 2019
2.	Enhance and amend ADAMHS speakers' bureau.	January 2019	August 2019
3.	Develop overdose prevention messaging inclusive of the African American community and develop a plan for dissemination.	April 2019	October 2019
4.	Identify gaps and needs within the community around education/information for addiction.	March 2017	Ongoing
5.	Promote recovery-oriented events and create list to track such events.	April 2019	Ongoing
#	Planned Actions	Projected Start	Estimated Completion
1.	Develop a social media toolkit that includes information about addiction and recovery. <ul style="list-style-type: none"> <li>○ What is addiction?</li> <li>○ Recovery language</li> <li>○ Promotion of local community resources (Project DAWN, GetHelpNow, Syringe Services, etc.)</li> <li>○ Promote DEA 360 programming</li> <li>○ Incorporate ADAMHS training offerings</li> <li>○ Incorporate national recovery month themes</li> </ul>	July 2019	December 2019

2.	Provide education and outreach to the business community surrounding addiction and the stigma associated with employing someone who has faced addiction.	April 2019	January 2020
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**7. Response Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Establish regular convening of certified Peer Recovery Supporters working in Montgomery County for the purposes of: training and continuing education, networking, boundaries and ethical discussions, and self-care.	April 2019	August 2019
2.	Obtain and distribute educational materials and drug disposal pouches for Fire Departments.	October 2018	December 2019
3.	Work with Ohio HIDTA to bring ODMaP, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions.	April 2019	December 2019
4.	Finalize response plan for significant cluster and/or spike in overdoses.	April 2019	December 2019
#	Planned Actions	Projected Start	Estimated Completion
1.	Finalize Quick Response Team protocol.	April 2019	December 2019
2.	Standardize what data is collected by Quick Response Teams in Montgomery County.	April 2019	December 2019

**8. Criminal Justice Services Branch**

#	Current Actions	Projected Start	Estimated Completion
1.	Provide targeted outreach to service entities in areas with high drug-related dispatch call volume.	March 2019	September 2019

2.	Develop a training protocol on the Risk Needs Responsivity (RNR) principle for treatment providers to learn about criminogenic risk factors and treatment interventions that reduce the risk to reoffend.	March 2019	December 2019
3.	Determine the best course of action for treating meth-induced psychosis in the criminal justice population.	March 2019	December 2019
4.	<p>SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.</p> <ul style="list-style-type: none"> <li>- Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts.</li> <li>- Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ Branch members offered to participate on this committee and report back on its progress.</li> </ul>	September 2018	Ongoing
#	<b>Planned Actions</b>	Projected Start	Estimated Completion

**The following documents are available upon request:**

- 2018 COAT Annual Report
- 2018 COAT Data Report
- COAT Data Unit 6 Month Report
- 2017 Poisoning Death Review
- Glossary of Program Definitions
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

**The progress report is now its own stand-alone document and will be generated on a yearly basis.**