# Incident Action Plan

## Community Overdose Action Team (COAT)

Operational Period: January 1, 2020 to February 29, 2020

**Community Overdose Action Team**

***Working Together To Combat Overdoses and Drug Abuse***

# BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on January 7, 2020.

| Name | Organization |
|---|---|
| **Barbara Marsh** | **Public Health - Dayton & Montgomery County** |
| **Jodi Long** | **Montgomery County Alcohol Drug Addiction and Mental Health Services** |
| **Brian Johns** | **Dayton Police Department** |
| **Marty Larson** | **Greater Dayton Area Hospital Association & Ascend** |
| **Mary Kay Stirling** | **Montgomery County Common Pleas Court** |
| **Tom Marquis** | **Montgomery County Common Pleas Court** |
| **Daryl Wilson** | **Montgomery County Sheriff's Office** |
| **Joe Spitler** | **Montgomery County Criminal Justice Council** |
| **Brooke Ehlers** | **Montgomery County Coroner's Office** |
| **Janine Howard** | **Public Health - Dayton & Montgomery County** |
| **Jeff Jordan** | **Montgomery County Office of Emergency Management** |
| **Steve Stein** | **Butler Township Fire Department** |

MONTGOMERY COUNTY Alcohol Drug Addiction & Mental Health Services

Public Health Prevent. Promote. Protect. Dayton & Montgomery County

**IAP Prepared by:** Casey Smith, Operations Chief & Larry L. Cleek, Planning Chief

**Date/Time:** January 7, 2020

# Situational Status Report
# Community Overdose Action Team (COAT)

## 1. Situation to date

- Per the Montgomery County Coroner's Office, there were **290*** accidental overdose deaths in 2019 (*data October-December still preliminary).
- Per the Montgomery County Coroner's Office, there have been **2*** accidental overdose deaths as of January 2, 2020 (*January data still preliminary).
- The COAT has secured a contractor to conduct evaluation of the coalition and to facilitate a strategic planning process.
- The COAT was selected to present a Quick Hit Session at the 2020 NACCHO Preparedness Summit in Dallas, Texas. The session will be: *"Community Overdose Action Team: An Innovative Approach Using the Incident Command System to Combat the Drug Crisis in Montgomery County, Ohio."*
- Operational period currently stands at 60 days.

## 2. Actions to date

- Steering Committee
  - Met April 18, 2019.

- Backbone Support
  - Met November 5, 2019.
  - Overview of the 2019 6-Month Data Progress Report.
  - Reviewed and approved the Incident Action Plan.
  - Provided feedback on current and planned actions.
  - Discussed faith-based community's involvement in the COAT.
  - Proposed a new member for the COAT Backbone Support.

- Operations Section
  - Met on December 23.
  - Reviewed newly designed COAT website.
  - Reviewed Microsoft Teams, a new collaboration platform that will be utilized for COAT documentation storage, communication, etc.
  - Reviewed 2020 action items. Co-leads were provided with the following documents to assist in creating future action items:
    - Overdose Fatality Review Recommendations
    - Ohio Overdose Prevention Network Strategic Plan
  - COAT will begin an evaluation and strategic planning process in 2020.
  - Branch leads provided a verbal update on progress to date, actions and shared information among members.

- Operations Branches
  - Education and Information Branch – met November 20 and December 18.
  - Harm Reduction Branch – met November 4 and December 2.
  - Treatment and Recovery Branch – met November 14.
  - Response Branch – met November 25 and December 19.
  - Criminal Justice Branch – met November 15.
  - Prescription Branch – met November 22.
  - MCPC Opioid Prevention Subcommittee – met November 26 and December 17.

- Planning Section
  - Generated the current IAP.
  - Attended Operations Branch meeting.

- Joint Information Center (JIC)
  - Met November 13.
  - Discussed NaloxBox initiative.
  - Discussed potential campaign promoting Narcan in 2020.
  - Continue to report and responded to media requests as needed.

- Data Unit
  - Did not meet during last operational period.

**Actions to be completed**

a. Steering Committee
   - Next meeting TBD.

b. Backbone Support
   - Next meeting will be March 3, 2020.
   - Approval of IAP.

c. Operations Section
   - COAT Project Manager to attend all operation branches meetings.
   - Branch members will be engaged in the evaluation and strategic planning process for the coalition.
   - COAT Project Manager will be updating branch rosters to ensure current member information.
   - Gather all accomplishments and progress from Branch co-leads and community partners for COAT Annual Report.
   - Move to Microsoft Teams, the new collaboration software we will use for COAT documentation storage, communication, etc.
   - Offer technical assistance to each of the Branches as needed.
   - Next Operations Section meeting is scheduled for February 24, 2020.

d. Planning Section
   - Gather information for next IAP.
   - Attend Backbone Support meeting to update on draft IAP.
   - Attend next Operations Branch meeting.

e. Data Unit
   - Meeting tentatively scheduled for February 19, 2020.
   - Continue to meet as needed and provide data upon request.
   - Generate drug overdose and death data weekly.
   - Generate semi-annual reports.

f. Joint Information Center
   - Finalize COAT website design.
   - Host media briefing on NaloxBox initiative.
   - Continue responding to requests from media.
   - COAT Media Briefing as needed or requested.

g. Issue(s) – None

## On-going Progress

## Completed Actions During Operational Period

| Completed Actions | Branch | Date Completed |
|---|---|---|
| Developed a website for the COAT. | Education & Information Branch | December 2019 |
| Created a COAT calendar to promote COAT programming and other recovery-oriented events. The calendar will be housed in the "Events" tab on the COAT website. | Education & Information Branch | December 2019 |
| Created a list of topics related to substance abuse and addiction that the public can request speakers on. Speaker requests can be made through the COAT website. | Education & Information Branch | December 2019 |
| Dayton Community Paramedicine will begin distributing educational materials and drug disposal pouches as part of their services offered. | Response Branch & MCPC Opioid Subcommittee | December 2019 |
| Held two additional Certified Peer Recovery Supporter Collaborative of Montgomery County meetings. Training topics included: peer ethics and cultural sensitivity. | Response Branch | December 2019 |

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|---|---|---|
| **Narcan Distribution:**<br>○ Project DAWN distributed 2,242 kits from January 1 to December 31, 2019.<br>○ From January 1, 2019 to November 30, 2019, the Narcan Education and Distribution intervention of the Syringe Services Program has distributed 1,762 Narcan kits. Of the 1,762 kits, 1,385 kits were refills. | Harm Reduction | December 2019 |
| **Syringe Services:**<br>From January – December 31, 2019, 295,682 syringes have been distributed at CarePoint. | Harm Reduction | December 2019 |

## GOALS

The goal listed below is approved by the Backbone Support. This goal is in place for the duration of this collective impact approach.

1. Reduce the number of fatal drug overdoses.

## OBJECTIVES

The following objectives have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1 -** Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4 -** Coordinate and improve opioid prevention and education activities.
- **Objective #5 -** Improve methods for response, intervention, treatment and recovery efforts.

# Current Actions

## 1. Prescription Branch

| # | Current Actions | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Promote and assist with dissemination plan for Opioid Warning Stickers created by the MCPC Opioid Subcommittee. | June 2019 | February 2020 |
| 2. | Host a spring conference for providers with topics related to the drug crisis and addiction. | April 2019 | May 2020 |
| 3. | In conjunction with GDAHA, propose the Levels of Care Initiative for addiction to at least 2 major healthcare systems operating in Montgomery County region. | February 2019 | Ongoing |
| # | **Planned Actions** | Projected Start | Estimated Completion |
| 1. | Expand DEA-X waiver training with added emphasis on the rules and regulations to provide services, and work with primary care physicians on where they can refer patients to who are needing services provided by a waiver trained physician. | January 2020 | June 2020 |
| 2. | Collaborate with local pharmacy education program to create a “Pharmacist Slow-Down” on talking with patients. | January 2020 | April 2020 |
| 3. | Provide surgeon education for pre- and post-op opioid use. | January 2020 | August 2020 |

## 2. Treatment and Recovery Branch

| # | Current Actions | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Continue to assist with developing Ohio Recovery Rights model. | November 2019 | March 2020 |
| 2. | Develop a working definition of recovery. | May 2019 | June 2020 |
| 3. | Enlarge infrastructure for additional recovery housing and continue to develop and further enhance the system. | December 2018 | Ongoing |

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|---|---|---|---|
| 4. | Continue to work with Mound Street Academy in developing and identifying partnerships and advocating for them to become a certified recovery high school. | February 2019 | Ongoing |
| # | **Planned Actions** | Projected Start | Estimated Completion |
| 1. | Plan and support the second annual "Pong for a Cause" event for RAMCO. | May 2019 | April 2020 |
| 2. | Have all recovery housing providers and recovery center staff trained in Trauma and Mental Health First Aid. | January 2020 | July 2020 |
| 3. | Work with OneCity for Recovery to identify gaps in care coordinator services. | January 2020 | Ongoing |
| 4. | Promote GetHelpNow App with Mental Health and AOD providers, recovery houses, and recovery centers. | May 2019 | Ongoing |

### 3. Harm Reduction Branch

| # | **Current Actions** | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Identify location in west Dayton for Mobile Unit to operate an additional syringe services program.<br><br>UPDATE: The old DayMont Behavioral Health facility on Germantown has been identified as a possible site. | January 2019 | February 2020 |
| 2. | In conjunction with ADAMHS and Premier, determine and evaluate the process of distributing Narcan in the Emergency Departments, starting with Miami Valley Hospital. | February 2019 | March 2020 |
| 3. | Create 2 additional survival tip cards.<br><br>UPDATE: Tip cards are currently being designed on the following: Stimulants, Benzodiazepines, and Alcohol Use. | January 2019 | June 2020 |
| 4. | Offer Project DAWN trainings to local service entities as part of the NaloxBox initiative. | January 2020 | December 2020 |
| 5. | Continue operating syringe services programs at the following locations: Life Enrichment Center (LEC), Vogel Health Center, and East End Community Center (Mobile Unit). | LEC – April 2015<br>Vogel – Jan. 2017<br>Mobile Unit at East End – | Ongoing |

| | | | |
|---|---|---|---|
| | From April 2015 – December 2019, 687,858 syringes have been distributed at CarePoint. | January 2019 | |
| 7. | Continue Project DAWN training at the following locations: Montgomery County Jail (2x/month), MonDay Correctional (1x every other month), and Day Reporting Center (1x/month). | December 2017 | Ongoing |
| 8. | Continue Project DAWN trainings and educational presentations.<br><br>UPDATE: Project DAWN will be distributing medication disposal pouches in conjunction with Narcan training. | | Ongoing |
| # | **Planned Actions** | Projected Start | Estimated Completion |
| 1. | Develop a "quick" Project DAWN training to be implemented in the new OneFifteen Crisis Stabilization unit, which will open in 2020. | January 2020 | March 2020 |
| 1. | Provide outreach to Premier Health to develop plans for Narcan information and kit distribution in hospitals. | February 2018 | March 2020 |
| 3. | Determine need for and feasibility of Syringe Drop Box program in Dayton and Montgomery County. | April 2019 | June 2020 |
| 4. | Continue to provide Narcan training and maintain an average of 235 or more kits distributed per month. | January 2020 | December 2020 |

## 4. Education and Information Branch

| # | **Current Actions** | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Collect stories of individual's in recovery to feature on the COAT website. | December 2019 | February 2020 |
| 2. | Host an educational training for faith-based organizations focused on the many aspects of addiction. | August 2019 | April 2020 |
| 3. | Identify gaps and needs within the community around education/information for addiction. | March 2017 | Ongoing |
| # | **Planned Actions** | Projected Start | Estimated Completion |

| | | | |
|---|---|---|---|
| 1. | Provide education and outreach to the business community surrounding addiction and the stigma associated with employing someone who has faced addiction. | January 2020 | Ongoing |
| 2. | Create a bathroom stall advertisement targeting individuals who struggle with addiction and substance use disorder. Content still to be determined. | November 2019 | June 2020 |
| 3. | Provide content for COAT Narcan awareness campaign. | December 2019 | April 2020 |
| 4. | Develop a social media toolkit that includes information about addiction and recovery. | January 2020 | April 2020 |

## 5. Response Branch

| # | **Current Actions** | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Finalize response plan for significant cluster and/or spike in overdoses. | April 2019 | March 2020 |
| 2. | Work with Ohio HIDTA to bring ODMap, a software providing real-time overdose surveillance data, to Montgomery County law enforcement and fire / EMS jurisdictions. | April 2019 | December 2020 |
| 3. | Continue bi-monthly Certified Peer Recovery Supporter Collaborative meetings. | August 2019 | Ongoing |
| # | **Planned Actions** | Projected Start | Estimated Completion |
| 1. | Finalize Quick Response Team guidelines. | April 2019 | March 2020 |
| 2. | Standardize what data is collected by Quick Response Teams in Montgomery County. | April 2019 | June 2020 |

## 6. Criminal Justice Services Branch

| # | Current Actions | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Create guidelines for treating/responding to meth-induced psychosis in the criminal justice population (jail, dispatch calls, etc.). | March 2019 | February 2020 |
| 2. | Develop a training protocol on the Risk Needs Responsivity (RNR) principle for treatment providers to learn about criminogenic risk factors and treatment interventions that reduce the risk to reoffend.<br><br>UPDATE: CareSource has hired a staff person with a background in RNR. Training will be offered in conjunction with ADAMHS. | March 2019 | Ongoing |
| 3. | SIM Recommendation: Single Court Ordered Assessment Model. Streamlining court ordered assessment referral process to minimize duplication of services.<br><br>- Subcommittee will be convened to investigate the possibility of establishing a single assessment process for the courts.<br><br>- Pre-Trial Innovations Committee is convening to investigate the possibility of a single assessment. So as not to duplicate, COAT CJ Branch members offered to participate on this committee and report back on its progress. | September 2018 | Ongoing |
| # | **Planned Actions** | Projected Start | Estimated Completion |

## 7. Drug Supply Control

| # | Current Actions | Projected Start | Estimated Completion |
|---|---|---|---|
| 1. | Continue town-hall meetings on opioid crisis in the coming months. | July 2017 | Ongoing |
| 2. | Dayton Police Department and Ohio State Highway Patrol are holding monthly directed patrols to target guns and narcotics. | January 2017 | Ongoing |
| 3. | Montgomery County Drug Free Coalition Law Enforcement Committee will continue to hold community blitzes. | June 2017 | Ongoing |

## The following documents are available upon request:

- 2019 6-Month COAT Data Report
- 2018 COAT Annual Report
- 2018 COAT Data Report
- 2018 Poisoning Death Review
- Community Overdose Action Team Organizational Chart
- Communications List
- Situational Status Reports

The documents listed above can be requested from Larry Cleek (Planning Chief) at 225-4483 or Casey Smith (Operations Chief) at 225-6026.

**The progress report is now its own stand-alone document and will be generated on a yearly basis.**