Incident Action Plan

Community Overdose Action Team (COAT)

Operational Period: February 23, 2017 to March 23, 2017

Our goals are to stabilize the number of people dying from drug overdoses; then reduce the number of fatal overdoses and finally, work on reducing the number of people addicted.

BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on February 23, 2017.

Name	Organization
Barbara Marsh	**Public Health – Dayton & Montgomery County**
Jodi Long	**Montgomery County Alcohol Drug Addiction and Mental Health Services**
Brian Johns	**Dayton Police Department**
Tim Kernan	**Greater Dayton Area Hospital Association**
Vanessa Carter	**Montgomery County Common Pleas Court**
Rob Streck	**Montgomery County Sheriff's Office**
Joe Spitler	**Montgomery County Criminal Justice Council**
Larry Sexton	**Jefferson Township Fire/EMS**
Janine Howard	**Public Health – Dayton & Montgomery County**
Jeff Jordan	**Montgomery County Office of Emergency Management**

IAP Prepared by: Larry L. Cleek, Planning Chief

Date/Time: February 21, 2017

Situational Status Report
Community Overdose Action Team (COAT)

1. **Situation to date**
   - Successive Epi-Center alerts were detected the first weekend of Feb 2017. Overdose patients entering into the regional hospitals exceeded threshold levels for three successive days.
   - The Coroner's Office reported 355 suspected overdose deaths with 278 concluded autopsies, 77 still pending for calendar 2016.
   - Coroner reported 56 suspected overdose deaths for the month of January.
   - Notification for alerts went to hospitals, fire/EMS, law enforcement, and county officials.
   - Communicator (automated phone call/text) notification system will be established for core response groups within Montgomery County.
   - Currently, there are 222 members of the COAT
   - Wright State University has developed the Student Opioid Coalition and will be working on specific projects with the COAT branches. Twenty-five students have been recruited to date.
   - Next Steering Committee meeting scheduled for February 24.

2. **Actions to date**

   a. <u>Backbone Support</u>
      - Is meeting on biweekly basis with the last meeting occurring on February 9.
      - Provided feedback on the Operations Branches.
      - Sequential Intercept Mapping completed on February 2 & 3 identifying priority areas; Access to services and insufficient services; medical detoxification; jail re-entry linkage; transitional housing for women and residential recovery housing
      - Discussed Epi-Center reports and process for communication to system partners.
      - Reviewed available grant opportunities and process for application

   b. <u>Operations Section</u>
      - Held their last meeting on February 10 with all the identified co-leads.
      - Branch leads provided a verbal update on progress to date, actions and shared information among members.
      - Representative from Joint Information Center (JIC) provided update on what the JIC can do for the individual Branches.
      - Discussed the need for IAP items to include measurability.

   c. <u>Operations Branches</u>
      - Education and Information Branch – met February 13.
      - Harm Reduction Branch – met February 6.

- Treatment and Recovery Branch – met January 10.
- Collateral Response Branch – met January 4.
- Criminal Justice Services Branch – pending.
- Prescription Opioid Branch – met January 13.
- Prevention Branch – met February 14.

d. Planning Section
- Generated the current IAP.
- Attended Operational Branches meeting.
- Attended Data Unit meeting.
- Developing COAT Communicator notification group for Epi-Center alerts.

e. Data Unit
- Held their current meeting on February 14.
- Commissioner Foley requested additional overdose data be provided on a routine basis and should include all dispatch data. This will be discussed at the next Backbone meeting on February 23.
- Creation of information sheets on available data/data reports:
  - Report name
  - Data Source (with web links when appropriate)
  - Creator (organization)
  - Recommended distribution organizations
  - Limitations and scope of report
  - Benefits of report

f. Joint Information Center (JIC)
- Attended the recent Ops. Branch meeting to update co-leads on capabilities of the JIC.
- Working with the Education Branch on internet banner advertising and public service announcements with Fox 45
- Re-trained Branches on the OwnCloud.
- The COAT has been mentioned in 11 times in the media since November 2016 through public service announcements, media requests, interviews and media releases.

3. Actions to be completed

a. Backbone Support
- Next meeting is February 23.
- Continue to meet on a bi-weekly basis.
- Approval of IAP and discuss data collection and dissemination.
- Prepare for Steering Committee meeting scheduled for February 24.

b. Operations Section
- Operations will meet again with all Branches on March 10.

- Gather all accomplishments and progress from branch co-leads.
- Offer technical assistance to each of the branches.
- Assist with creation of the Criminal Justice Services Branch.

c. Operations Branches
- Criminal Justice Services Branch – Co-leads met with Backbone Support member and received an introduction to the COAT and ICS structure.
- Meeting with Backbone Support representatives on Feb 28 to identify team members and discuss preliminary goals and objectives that were established through the Sequential Intercept Mapping process.

d. Planning Section
- Provided additional information on gathering current and planned actions to the Operations Branches.

e. Data Unit
- Continue to meet monthly and provide data upon request.
- Presentations to Backbone Support, Steering Committee, Operations Branch on roles & responsibilities of Data Unit, available data, its limitations and scope.

f. Joint Information Center
- Continue to meet monthly or more often as needed.
- Continue to coordinate community partner and media communications.

4. Issue(s)

- Some schools and non-profit agencies are seeking information on sample policies to provide naloxone on site.
- Huber Heights fire department looking for ways to get Narcan funded.
- Select Branches would like to get success stories to share with first responders.
- Operations co-leads express concerns regarding the monitoring of opioid pain treatment prescribed by dentists and whether there is sufficient monitoring through the dental board.
- The need for the libraries to be involved. There was also a question whether the libraries would want or need naloxone outreach.

On-going Progress

Completed Actions During Operational Period

Completed Actions	Branch	Date Completed
Reviewed Generation Rx materials to determine community educational campaign populations.	Prevention	January 2017
Poison Death Review Report, Quarter III was published.	Data Committee	January 2017
Multiple Branches met to align action items.	All	January-February 2017
Sequential Intercept Mapping Training	All	February 2017

GOALS

The following goals listed below have been established and approved by the Backbone Support. These goals are in place for the duration of this collective impact approach.

1. Stabilize the number of people dying from drug overdoses.
2. Reduce the number of fatal overdoses.

OBJECTIVES

The following objectives listed below have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1 -** Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2** - Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4 -** Coordinate and improve opioid prevention and education activities.
- **Objective #5 -** Improve methods for response, intervention, treatment and recovery efforts.

Current Actions

1. Prescription Opioid Group

#	Current Actions (Objective #4)	Projected Start	Estimated Completion
1.	Dr. Nancy Pook presented report on the Kettering Health Networks ER Physician tool on Opiate Pain Treatment Alternatives, "Think Twice" for patients with chronic pain.	Jan 2017	Jan 2017
2.	The Branch asked that the Greater Dayton Area Hospital Association share the highlights of "Think Twice" at the next scheduled Board meeting in Feb.	Feb 2017	Feb/Mar 2017
3.	Ken Cassel with Appriss Health provided a briefing on NarxCheck to our Branch. Information covered how NarxCheck is built into EPIC and how it checks with Ohio Automated Rx Reporting (OARRS).	Feb 2017	Feb 2017
4.	Nick Christian presentation was emailed to co-leads for distribution to entire team for use as resource tool and distributed to the other COAT members.	Feb 2017	Feb 2017
#	**Planned Actions**	Projected Start	Estimated Completion
2.	Identify upstream and downstream interventions.	Feb 2017	May 2017
3.	Need to identify and discuss system gaps on OARRS and how to fill gaps.	Feb 2017	Mar 2017
4.	Review and answer questions regarding OwnCloud during February meeting.	Feb 2017	Feb 2017

2. Treatment and Recovery

#	Current Actions	Projected Start	Estimated Completion
1.	Align work group areas with sequential mapping areas during this operational period.	Feb 2017	Feb 2017
2.	Identify 4 areas of concentration as Pre-contemplation/contemplation housing, Barriers to alcohol and benzo's, Community resource center, and Skilled nursing group.	Feb 2017	Feb 2017
3.	Identify workgroup members to support each concentration during this operational period.	Feb 2017	Mar 2017

#	Planned Actions	Projected Start	Estimated Completion
1.	Have work group committees develop goals, outputs and objectives for identified work area.	Mar 2017	Mar 2017
2.	Take information gathered and compile a report for Backbone Committee.	Mar 2017	Mar 2017

3. Prevention Branch

#	Current Actions (Objective #1)	Projected Start	Estimated Completion
1.	Meet with Education & Information Branch to discuss alignment of action items during operational period.	Feb 2017	Feb 2017
2	Meet with implementers of Rx Medication Safety Campaign to identify Prevention Branch action items during operational period.	Feb 2017	Mar 2017
3.	Identify prevention initiatives, efforts and best practices for Prevention Branch members to build knowledge	Jan 2017	June 2017
4.	Conduct “mini trainings” on prevention initiatives, efforts, and best practices to build the knowledge of Prevention Branch members.	Jan 2017	Apr 2017
#	**Planned Actions (Objective #2)**	Projected Start	Estimated Completion
1.	Establish a planning team working with local law enforcement to identify gaps in capacity regarding the report of evidence of Rx medications at overdose scenes to the State Medical Board in order to identify prescribers who are over prescribing.	Mar 2017	Mar 2017
2.	Partner with local law enforcement to report evidence of Rx medications at overdose scenes to the State Medical Board in order to identify prescribers who are over prescribing.	Mar 2017	Jun 2017

#	Current Actions (Objective #4)	Projected Start	Estimated Completion
1.	Implement Rx Medication Safety Campaign, to include: educate people about how to have a healthy relationship with their meds, that there is no safe way to get high off of meds, and that meds should never be shared with others; include Lock Your Meds campaign, lock box and medication disposal pouch distribution, and education to youth and senior citizens about securing/ monitoring/ disposing of meds.	Jan 2017	Feb 2017
2	Planning teams develop action plans for distributing Generation Rx materials to key populations.	Jan 2017	Feb 2017
3.	Review, make necessary revisions, and finalize action plans by of Generation Rx materials to key populations by full Prevention Branch.	Jan 2017	Feb 2017
4.	Promote KNOW! Parent Tips and Teachable Moments to Montgomery County schools.	Dec 2016	June 2017
5.	Coordinate educational opportunities a minimum of four educational sessions to schools to assist them in meeting the HB 367 mandate using effective prevention messages.	Oct 2016	June 2017
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Implement Generation Rx action plan.	Apr 2017	Dec 2017
2.	Schedule meeting with YLP programs to discuss pHARMING Effects and PSA/commercial targeting high school students.	Feb 2017	Mar 2017
3.	Establish a planning team to identify churches to promote Know! prevention tips	Mar 2017	Mar 2017
4.	Review GAP Network services.	Feb 2017	Mar 2017
5.	Establish a planning team to create an action plan to implement GAP Network Services.	Feb 2017	Mar 2017
6.	Establish a planning team to develop a public awareness campaign promoting patients advocating for their own health and wellness through an open dialogue with their prescribers.	Mar 2017	Apr 2017
7.	Establish a planning team to develop educational materials to display at pharmacies on how to report prescribers who are “over” prescribing.	May 2017	Oct 2017

8.	Establish a planning team to develop pain management educational materials regarding alternative pain management techniques and mindful daily practices.	May 2017	Oct 2017
9.	Establish a planning team to collaborate with local drug stores and pharmacies to make disposal sites more accessible.	May 2017	Dec 2017
10	Establish a planning team to promote SBIRT screening in doctors' offices, schools, and other appropriate outlets	June 2017	June 2018
11.	Establish a planning team to educate physician assistants and nurse practitioners on usefulness of standardized tools.	June 2017	June 2018
12.	Establish a planning team to develop a standardized tool for adults to sign off on when prescribed opiates.	June 2017	June 2018

4. Harm Reduction Branch

#	**Current Actions**	Projected Start	Estimated Completion
1.	Working towards increasing Deaths Avoided with Naloxone (DAWN) presentations by 10% over previous quarter.	Feb 2017	Mar 2017
2.	Increase the number of naloxone kits distributed from an average of 125 per month to over 200 per month through Project DAWN.	Jan 2017	Jun 2017
3.	Completed Grand Rounds for 50 psychiatric residents at Wright State School of Psychiatry. Briefed on Gabapentin abuse; OARRS, drug seeking and DAWN.	Feb 2017	Feb 2017
4.	Increase outreach efforts by identifying four new sites for regular distribution of Project DAWN postcards.	Feb 2017	Mar 2017
5.	Contact three to four treatment programs to provide naloxone training and kits to their participants during this operational period.	Feb 2017	Mar 2017
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Contact pain treatment physicians regarding overdose education and the distribution of naloxone kits for patients receiving ongoing pain medication.	Apr 2017	Aug 2017
2.	Increase the number of law enforcement departments that	Feb 17	March

	are carrying naloxone by 1 department.		2017
3.	Recruit new members for the branch to include law enforcement and a person in recovery	Feb 17	March 17

5. Education and Information Branch

	Current Actions (Objective #4)	Projected Start	Estimated Completion
1.	Finalize inventory of educational materials by the end of this operational period.	Feb 17	Feb 17
2.	Students from the Student Opioid Addiction Team (SOAT) will attend next Branch meeting to see how they can assist with the response.	Feb 17	Feb 17
3.	Collaborate with Treatment Recovery Branch to ensure there is not a duplication of efforts during the next 30 days.	Feb 17	Mar 17
4.	Collaborate with Prevention Branch to ensure that both Branches are aligned with education concerns during the next operational period.	Feb 17	Mar 17
5.	Branch is collaborating with Joint Information Center (JIC) on development of public service announcement.	Feb 17	Mar 17

6. Collateral Response Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Developing plan which would form multiple service teams (including EMS) to meet with victims of near death experiences.	Jan 17	Apr 17

2.	Working on overdose surge trigger indicators.	Jan 17	Apr 17

Operational Period Emphasis

Focus on actionable items for the Branches and have a specific measurability associated with it.

COAT Data Unit Available Data

Items listed below are specific data reports available through the Data Unit.

Type of Report	How Often Updated?	Region Represented
Deaths by Cause of Death	Monthly (preliminary)	Ohio, county, city, township, zip code, census tract
Court Cases	Daily	County
Jail Bookings	Daily	County
Arrest Records with Field Interviews	Daily	County
Overdose Death Data Poison Death Review	Quarterly & Final Report	County, zip code
Dayton Police Department Narcan Use Report	Monthly	City
Drug related Emergency Room (Surveillance)	Hourly	Ohio, county, zip code
Syringe Services Narcan Distribution	Weekly	County, zip code
Syringe Services Referrals to Treatment	Weekly	County, zip code
Syringe Services Visits	Weekly	County, zip code
Non-Medicaid billings of contracted ADAMHS agencies	Daily	Ohio, county, city, township, zip code, census tract
Medicaid data specific to contracted agencies who submit through the ADAMHS system	Daily	Ohio, county, city, township, zip code, census tract
Real-time demographic/dollars spent profile of levy paid programming.	Daily	County, zip code
Semi-Annual Report on the status of drug trends within the Dayton Region.	Bi-annually	Multi-county (Miami Valley)
QA/QI Quarterly reports of Montgomery County treatment agencies	Quarterly	County, zip code
MC AoD Continuum Expansion: Ambulatory Detox stats, Subacute Detox, Residential Detox, Vivitrol injection, Peer Support, and other areas	Monthly	County
Consumer Satisfaction Survey	Monthly	County
Dayton Area Drug Survey	FINAL Report	Montgomery County Area
Weekly Overdose by location	Weekly	Regional Dispatch Center
Daily Overdose Bulletin	Daily	Regional Dispatch Center
Daily Drug Arrest	Daily	Montgomery County Jail
Jail Incarceration Report	Daily	County, All agencies in the County

Progress to Date (November 2016 Forward)

Ongoing Progress	Branch	Last Updated
Community Coalition goals and objectives have merged into the various branches of the COAT to align resources and efforts.	All	February 2017
40 plus stakeholders completed the Sequential Intercept Mapping training on February 2 and 3. The following priorities were identified: Access to services and insufficient services; medical detoxification; jail re-entry linkage; transitional housing for women and residential recovery housing.	All	February 2017
There are 15 participating law enforcement departments plus 4 other first responder organizations for a total of 19 departments. These include the following: **Law Enforcement Depts.**: Butler Township, Centerville, Clayton PD, Dayton PD, Germantown, Huber Heights, Jackson Township PD, Metro Parks PD, Miamisburg, Miami Township PD, Montgomery County Sheriff's Office, Riverside, Sinclair, Vandalia and West Carrollton. **Other First Responders:** Dayton DEA Office, Juvenile Justice Center, Miami Valley Fire District and BCI MC/ SWOH.	Harm Reduction	February 2017
Samaritan Behavioral Health Project DAWN (January 2016 – January 2017) • Number of kits distributed from ODH allocations: 138 • Number of kits distributed from other funding sources (ADAMHS): 1,870 • Total number of kits distributed from all funding sources: 2,008 • Number of persons trained: 1,995 • Number of reversals (estimated based upon refill reporting): 140	Treatment and Recovery	February 2017
NOVA Behavioral Health expanded withdrawal beds to 12.	Treatment and Recovery	December 2016

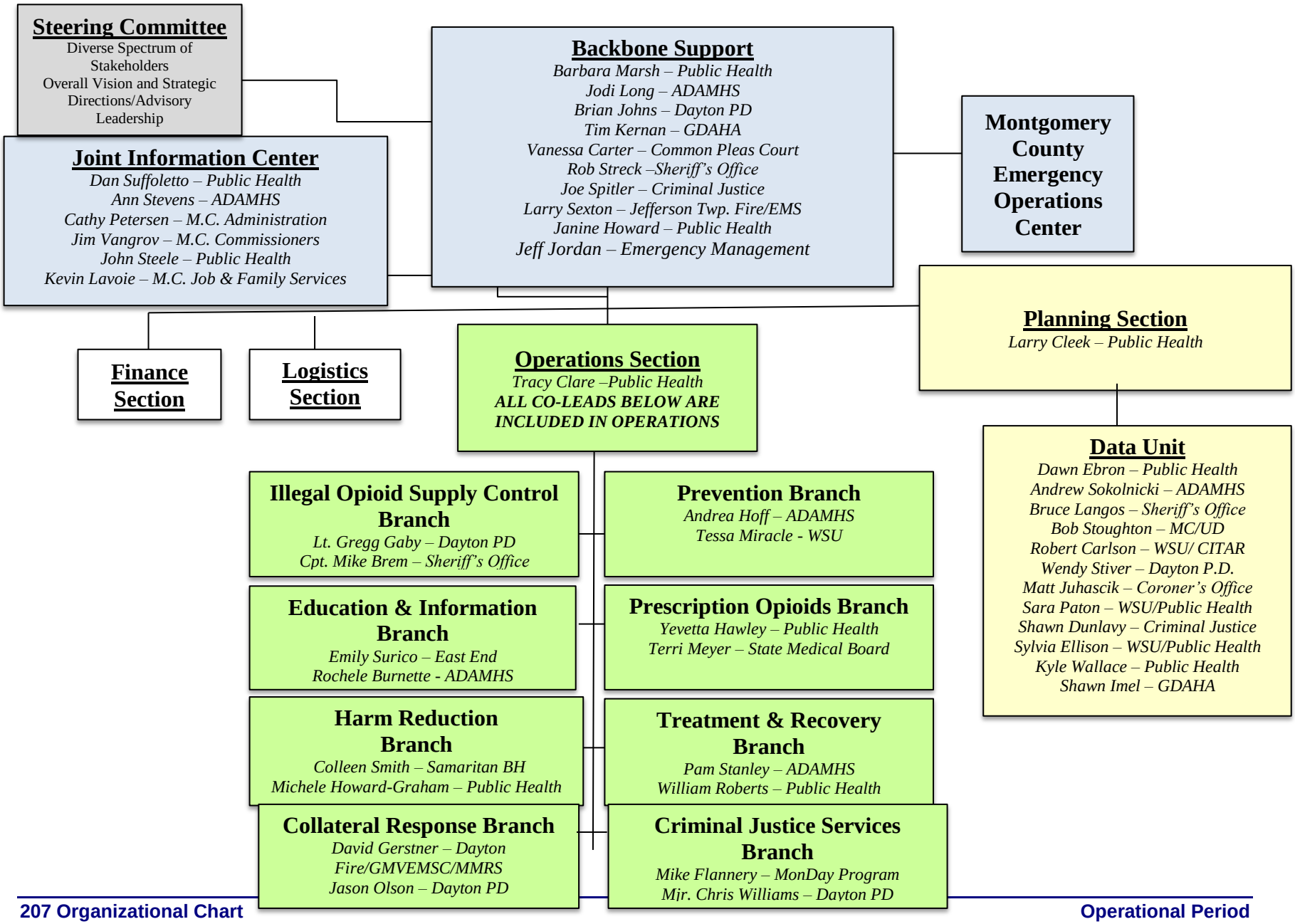
Samaritan Crisis Care: Opioid Interval Crisis Services: Has expanded crisis services to serve people who have experienced a Narcan Rescue and have been medically cleared at a local hospital emergency room (ER).	Treatment and Recovery	December 2016
Mental Health First Aid trained c946 people in 2016.	Treatment and Recovery	January 2017
17% of all uniformed officers in Montgomery County have attended the Crisis Intervention Team (CIT) Academy sponsored and trained by ADAMHS. Fourteen out of 30 law enforcement departments are now participating.	Treatment and Recovery	February 2017
ADAMHS hosted one Screening, Brief Intervention and Referral to Treatment (SBIRT) Train the Trainer program to begin to create capacity to reach out to primary care offices to implement SBIRT in their practice.	Treatment and Recovery	February 2017
Goodwill Easter Seals haves provided Peer Recovery Supporter Certification training for 12 peer supporters. Four additional trainings are scheduled.	Treatment and Recovery	February 2017
ADAMHS has contracted with an additional 3 recovery houses and is providing subsidies via the OHMHAS Access to Recovery Grant	Treatment and Recovery	February 2017
ADAMHS has received a capital grant to purchase/renovate up to 16 apartments for women who are served by the Promise to Hope program.	Treatment and Recovery	February 2017
Samaritan Behavioral Health Inc. Opioid Intervention Services (OIS) Program (since 9/16): • Total numbers of ER/Hospital contacts: 102 • Total number who accepted a referral to OIS: 22 • Total number who accepted a referral to Withdrawal Management Services: 19 • Total number who didn't meet or accept OIS of WM services, but were referred to another provider or level of care: 5 ➢ **41.5% were referred or went into some type of treatment!**	Treatment and Recovery	February 2017
Samaritan Behavioral Health Inc. (since 9/16): Withdrawal Management Program (individuals can be included in multiple categories; totals do not equal 182)	Treatment and Recovery	February 2017

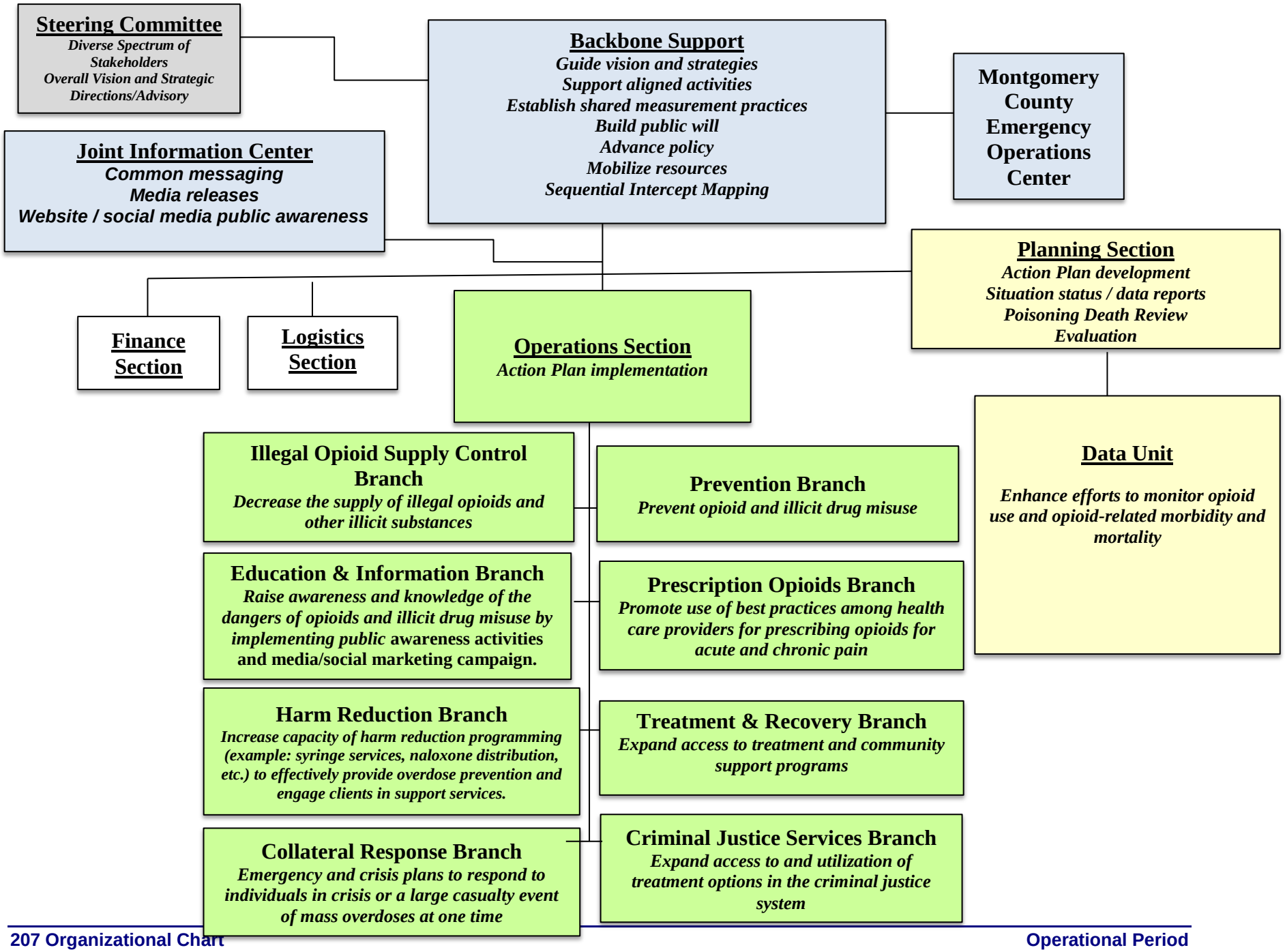
• Number of clients seen and processed: 182 • Number of clients who successfully completed and received 1st Vivitrol inject: 61		
Samaritan Behavioral Health, Inc. Ambulatory Withdrawal Management (New): Is operating an outpatient withdrawal management program where a person can be transitioned from active opiate use to Vivitrol injection in 10 days.	Treatment and Recovery	February 2017
Goodwill Easter Seals Peer Training Data: • 1 training completed (Nov, 2016) • 4 trainings either scheduled or being planned but not finalized (March 13th through 17th; April 8th through May 6th all Saturdays; May 8th through May 12th; June 12th through 16th not yet announced) • 12 of 14 individuals are certified from the November training	Treatment and Recovery	February 2017
Through collaboration with ADAMHS and Wright State University, PAX Good Behavior Game has expanded to Valley view Primary School. PAX Good Behavior Game has now been implemented in 7 schools.	Prevention	February 2017
All superintendents in Montgomery County have received training on HB367 from members of the Montgomery County Drug Free Coalition and the COAT Prevention Branch, requiring school districts to provide opioid education. Wright State University has developed the HOPE curriculum to assist schools in meeting the mandate.	Prevention	February 2017 Development is completed Launch date: June 2017
Four trainers have been trained in Kernels for Life Prevention Program with the responsibility of expanding the model throughout Montgomery County.	Prevention	February 2017
Conducted Life Skills Training with E.J. Brown Elementary. Estimated that 100 unduplicated individuals will be served.	Prevention	February 2017
Youth Lead Prevention efforts are operating in 5 high schools: Alter, Centerville, Kettering Fairmont, Oakwood and Miamisburg. Expansion occurred in Belmont and Paul Lawrence Dunbar.	Prevention	February 2017
Rx Medication Safety Campaign, based on the Generation Rx model, has been developed through collaboration with	Prevention	February 2017

ADAMHS and Goodwill Easter Seals. A total of 250 lock boxes will be distributed to low income individuals, and 5000 drug disposal packets will be distributed.		
East End Community Services and Dayton P.D. held a Conversation for Change event in East Dayton in November, 2016 with 42 attendees.	Education and Information	February 2017
Public Health continues to provide health information and health alerts to provide information on opioid overdoses and education.	Education and Information	February 2017
Public Health has begun to provide all first responders and hospitals Epi-Center Alerts when the number of overdoses surpasses thresholds. Two alerts have been sent out since January 3, 2017.	Education and Information	February 2017
ADAMHS and Public Health – Dayton & Montgomery County have developed assistance resource post cards for EMS departments to leave at the scene of overdose victims. The post cards have been ordered.	Education and Information	February 2017
Getting Recovery Options Working (GROW) Team through East End Community Services and Dayton PD are following up on overdose calls one day per week in East Dayton. Miamisburg PD has begun a GROW Team in January; Montgomery County Sheriff's Office will also assign one full time officers and Dayton PD will assign an officer in West Dayton.	Information and Education	February 2017
Public Health has opened two new syringe exchange locations through the Care Point services in West Dayton in January 2017 at Mt. Olive Church and Vogel Health Center	Harm Reduction	February 2017
The Heroin Eradication and Apprehension Team (HEAT) have responded to several overdose calls and have completed multiple drug arrests.	Illegal Supply and Control	February 2017
Regional Agencies Narcotics & Gun Enforcement (RANGE) Task Force has recently seized over 40 pounds of heroin on February 10. Beginning to partner with the US Postal Service to decrease the supply of drugs distributed through the U.S. mail. The STOP Act has been introduced by Senator Rob Portman to add more regulation of mail coming into the country.	Illegal Supply and Control	February 2017
RANGE completed a law enforcement blitz on February 3	Illegal Supply and	February 2017

in Butler Twp., Vandalia and Harrison Twp. Forty-eight officers and 4 K-9 units from multiple police jurisdictions, including DEA. The group conducted 106 traffic stops; provided 36 citations and 16 arrests. Seven individuals were referred to treatment, with 5 who are still active in treatment. Dayton PD will also be holding "mini blitzes two times per month.	Control	
Draft Surge Plan to respond to mass overdoses has been developed.	Collateral Response Branch	February 2017
Dr. Nancy Pook, Kettering Medical Center, has developed "Think Twice" which has been implemented into EPIC, Kettering's electronic health record. "Think Twice" provides treatment alternatives to opioid prescribing.	Prescription Opioid Branch	February 2017

COMMUNITY OVERDOSE ACTION TEAM




Steering Committee
Diverse Spectrum of Stakeholders
Overall Vision and Strategic Directions/Advisory
Backbone Support
Guide vision and strategies
Support aligned activities
Establish shared measurement practices
Build public will
Advance policy
Mobilize resources
Sequential Intercept Mapping
Montgomery County Emergency Operations Center
Joint Information Center
Common messaging
Media releases
Website / social media public awareness
Planning Section
Action Plan development
Situation status / data reports
Poisoning Death Review
Evaluation
Finance Section
Logistics Section
Operations Section
Action Plan implementation
Data Unit
Enhance efforts to monitor opioid use and opioid-related morbidity and mortality
Illegal Opioid Supply Control Branch
Decrease the supply of illegal opioids and other illicit substances
Prevention Branch
Prevent opioid and illicit drug misuse
Education & Information Branch
Raise awareness and knowledge of the dangers of opioids and illicit drug misuse by implementing public awareness activities and media/social marketing campaign.
Prescription Opioids Branch
Promote use of best practices among health care providers for prescribing opioids for acute and chronic pain
Harm Reduction Branch
Increase capacity of harm reduction programming (example: syringe services, naloxone distribution, etc.) to effectively provide overdose prevention and engage clients in support services.
Treatment & Recovery Branch
Expand access to treatment and community support programs
Collateral Response Branch
Emergency and crisis plans to respond to individuals in crisis or a large casualty event of mass overdoses at one time
Criminal Justice Services Branch
Expand access to and utilization of treatment options in the criminal justice system

Communications List (205A)	Section/Branch Name: Backbone Support	
Name	**E-Mail**	**Phone Number**
Barb Marsh	bmarsh@phdmc.org	937-224-1543
Jodi Long	jlong@mcadamhs.org	937-443-0416 X 131
Brian Johns	brian.johns@daytonohio.gov	937-333-7446
Tim Kernan	tkernan@gdaha.org	937-424-2361
Vanessa Carter	carterv@montcourt.org	937-225-4305
Rob Streck	streckr@mcohiosheriff.org	937-224-8611
Jeff Jordan	jordanj@mcohio.org	937-224-8936
Joe Spitler	spitlerj@mcohio.org	937-224-8425
Larry Sexton	lsexton@swohio.twcbc.com	937-545-8825
Janine Howard	jhoward@phdmc.org	937-225-4478

Communications List (205A)	Section/Branch Name: Joint Information Center	
Name	**E-Mail**	**Phone Number**
Dan Suffoletto	dsuffoletto@phdmc.org	937-224-3892
Cathy Petersen	petersenc@mcohio.org	937-224-3831
Ann Stevens	astevens@mcadamhs.org	937-443-0416 X137
Jim Vangrov	vangrovj@mcohio.org	937-225-4493
John Steele	jsteele@phdmc.org	937-225-5515
Kevin Lavoie	kevin.lavoie@jfs.ohio.gov	937-225-5437

Communications List (205A)	Section/Branch Name: Operations Section		
Name	**E-Mail**	**Phone Number**	
Tracy Clare	tclare@phdm.org	937-225-5713	Operations Section
David Gerstner	David.Gerstner@daytonohio.gov	937-333-4551	Response Branch Pending
Jason Olson	jason.olson@dayton.ohio.gov	937-333-7430	Response Branch Pending
Rochele Burnette	rburnette@mcadamhs.org	937-443-0416	Education & Information Branch
Emily Surico	ESurico@east-end.org	937-259-1898	Education & Information Branch
Yevetta Hawley	yhawley@phdmc.org	937-225-4477	Prescription Opioids Branch
Terri Meyer	terri.meyer@med.ohio.gov	937-231-6771	Prescription Opioids Branch
Colleen Smith	coasmith@PremierHealth.com	937-224-4646	Harm Reduction Branch
Michele Howard-Graham	MHowardGraham@phdmc.org	937-496-7775	Harm Reduction Branch
Lieutenant Gregg Gaby	gregg.gaby@daytonohio.gov	937-333-1139	Illegal Opioid Supply Control Branch
Captain Mike Brem	BremM@mcohiosheriff.org	937-694-2914	Illegal Opioid Supply Control Branch
Tessa Miracle	tessa.miracle@wright.edu	937-231-9614	Prevention Branch
Andrea Hoff	AHoff@mcadamhs.org	937-443-0416	Prevention Branch
Pam Stanley	pstanley@mcadamhs.org	937-443-0416 X 126	Treatment & Recovery Branch
William Roberts	wroberts@phdmc.org	937-461-5223 X 3016	Treatment & Recovery Branch

Communications List (205A)	Section/Branch Name: Planning Section	
Name	**E-Mail**	**Phone Number**
Larry Cleek	lcleek@phdmc.org	937-225-4483

Communications List (205A)	Section/Branch Name: Data Branch	
Name	**E-Mail**	**Phone Number**
Andrew Sokolnicki	ASokolnicki@mcadamhs.org	937-443-0416 X113
Dawn Ebron	DEbron@phdmc.org	937-496-6533
Bob Stoughton	stoughtonb1@udayton.edu	937-229-5599
Dr. Robert Carlson	robert.carlson@wright.edu	937-775-1414
Major Wendy Stiver	Wendy.Stiver@daytonohio.gov	937-333-1079
Matthew Juhascik	Juhascikm@mcohio.org	937-225-4156
Dr. Sara J. Paton	sara.paton@wright.edu	937-258-5553
Shawn Dunlavy	DunlavyS@mcohio.org	937-225-4873
Sylvia Ellison	sylvia.ellison@wright.edu	937-224-8453
Kyle Wallace	KWallace@phdmc.org	937-224-3691
Bruce Langos	langosb@mcohiosheriff.org	937-212-3937
Shawn Imel	simel@gdaha.org	937-424-2363