Incident Action Plan

Community Overdose Action Team (COAT)

Operational Period: December 16, 2016 to January 16, 2017

Our goals are to stabilize the number of people dying from drug overdoses; then reduce the number of fatal overdoses and finally, work on reducing the number of people addicted.

BACKBONE SUPPORT APPROVAL

The following individuals have approved the Incident Action Plan (IAP) for this operational period on December 15, 2016.

Name	Organization
Barbara Marsh	**Public Health – Dayton & Montgomery County**
Jodi Long	**Montgomery County Alcohol Drug Addiction and Mental Health Services**
Brian Johns	**Dayton Police Department**
Tim Kernan	**Greater Dayton Area Hospital Association**
Vanessa Carter	**Montgomery County Common Pleas Court**
Rob Streck	**Montgomery County Sheriff's Office**
Joe Spitler	**Montgomery County Criminal Justice Council**
Larry Sexton	**Jefferson Township Fire/EMS**
Janine Howard	**Public Health – Dayton & Montgomery County**
Jeff Jordan	**Montgomery County Office of Emergency Management**

IAP Prepared by: Larry L. Cleek, Planning Chief

Date/Time: December 16, 2016

Situational Status Report
Community Overdose Action Team (COAT)

1. **Situation to date**
   - The COAT has been working diligently through the first Incident Action Plan (IAP).
   - The first 30 day IAP operational period ended on December 15, 2016.

2. **Actions to date**

   a. Backbone Support
      - Is meeting on biweekly basis with the last meeting occurring on December 15.
      - Approved the second IAP.
      - Provided feedback on the Operations Section co-leads.
      - Added Criminal Justice Services Branch and renamed the Response Branch to Collateral Response.
      - The Collateral Response Branch will focus on needs of the community if a mass casualty should take place, including a crisis intervention response.
      - Taking leadership in the Sequential Intercept Mapping process.

   b. Operations Section
      - Held their second meeting on December 9 with all the identified co-leads.
      - Branch leads were provided an overview of the COAT and provided templates to record minutes, agenda and sign-in sheets for their meetings.
      - Branch leads began to identify current initiatives and were charged with identifying members of their teams.
      - Teams must be multicultural, represent the community and must include those in recovery.

   c. Operations Branches
      - Education and Information Branch – Met November 9 and objectives have been identified for this group.
      - Harm Reduction Branch – Met November 30.
      - Treatment and Recovery Branch – Met December 1.
      - Response Branch – Has been renamed and will take a different focus.
      - Criminal Justice Services Branch – Co-leads have been contacted and will be confirmed this week.
      - Illegal Opioid Supply Branch – met December 8.
      - Prescription Opioid Branch – met December 9.

   d. Planning Section
      - Generated the second IAP.
      - Generated first Situational Status Report.
      - Developed template to be used for current and planned actions with each

branch/section.

e. Data Section
   - Met December 8.
   - Identifying data points to be shared with the COAT and the community.

f. Joint Information Center
   - Identified members and assigned the co-leads from Public Health and ADAMHS.
   - Began work for webpage on Public Health's website to explain the COAT to the public.
   - Setup a document sharing system for COAT members using the OwnCloud platform.
   - Group held last meeting on December 14.

3. Actions to be completed

a. Backbone Support
   - A conference call will take place on December 15 with the facilitators for Sequential Intercept Mapping.
   - Sequential Intercept Mapping training is scheduled for February 2 and 3.

b. Operations Section
   - Operations will meet again with all Branches the second week of January.

c. Operations Branches
   - Prevention Branch – First meeting is December 16.
   - Collateral Response Branch – Meeting to be scheduled.
   - Criminal Justice Services Branch – Meeting to be scheduled.

d. Planning Section
   - Provide additional information on gathering current and planned actions to the Operations Branches.
   - Gathering information for next IAP completion on January 16.

e. Data Section
   - Identifying data points to be shared with the COAT and the community.

f. Joint Information Center
   - Continue to meet monthly or more often as needed.
   - Continue to coordinate community partner and media communications.

4. Issue(s)

- No specific issues currently identified.
- Main focus has been the establishment of the individual Operations Branches.

GOALS

The following goals listed below have been established by the Backbone Support. These goals are in place for the duration of this collective impact approach.

1. Stabilize the number of people dying from drug overdoses.
2. Reduce the number of fatal overdoses.
3. Reduce the number of people addicted.

OBJECTIVES

The following objectives listed below have been established by the Backbone Support. These objectives are in place to address concerns during this operational period.

- **Objective #1 -** Align goals, objectives and activities of existing coalitions and organizations working to address the opioid epidemic and determine gaps.
- **Objective #2 -** Improve multi-agency communications through exchange of COAT-related information and situational awareness data.
- **Objective #3 -** Expand and focus public information efforts.
- **Objective #4 -** Coordinate and improve Opioid prevention and education activities.
- **Objective #5 -** Improve methods for response, intervention, treatment and recovery efforts.

Current Actions

1. Prescription Opioid Group

This group is specifically working on Objective #4. The main focus of this group is listed below.

#	Current Actions (Objective #4)	Projected Start	Estimated Completion
1.	Review / answer questions regarding OwnCloud tool	12/9/16	1/16/17
2.	Gathering all information to see what we are currently doing so that we can expand needed areas in the community.	12/9/16	1/16/17
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Dr. Nancy Pook will present report on Kettering Health Networks ER Physician Tool on Opiate Pain Treatment Alternatives for Patients with Chronic Pain.	12/9/16	1/16/17
2.	Nick Christian – 4th year resident presenting on Pharmaceutical Strategies used in the Opiate Effort	12/9/16	1/16/17
3.	Add an Information Technology person with OARRS experience to the team.	12/9/16	1/16/17
4.	Further discuss OARRS system gaps.	12/9/16	1/16/17

5.	Strategies to decrease success of fraudulent DEA number use.	12/9/16	1/16/17
6.	Dr. Haizenga to present on the NARCS Check Scoring Tool and discussion on HealthBridge.	12/9/16	1/16/17

2. Treatment and Recovery

Objective #5 – Improve methods for response, intervention and recovery efforts.

- Increase the number of Opioid treatment programs (existing or new) that offer Medication Assisted Treatment.
- Expand the number of recovery support services through the Access to Recovery grant and additional funding opportunities.

#	**Current Actions (Objective #5)**	Projected Start	Estimated Completion
1.	Team is identifying opioid treatment service providers not identified through the ADAMHS system.	12/2/16	1/10/17
2.	Team is identifying gaps in service in opioid treatment programs and then prioritizing them.	12/2/16	1/10/17
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Identify recovery and support services that exist in the community.	12/2/16	1/10/17
2.	Identify and prioritize gaps in the recovery and support community and prioritize them.	12/2/16	1/10/17

3. Illegal Opioid Supply Control Branch

This group addressed all five objectives during this operational period. Each current action listed below corresponds with objectives 1 through 5. Two covers the first objective; three covers the second objective and so on.

#	Current Actions	Projected Start	Estimated Completion
1.	Reviewing all current initiatives (listed below 2 through 6) that are on-going through Law Enforcement agencies.	12/16	1/17
2.	Current Initiatives: • The Montgomery County RANGE Task Force • The Miami Valley Bulk Currency Task Force • The HEAT Task Force • The Safe Streets Task Force (FBI) • The Drug Enforcement Agency (DEA) (DEA 360) • The Getting Recovery Options Working (GROW) Iitiative • The Tactical Crime Suppression Unit (TCSU) • Special Investigations Division (DPD) • Homeland Security (HIS) (BEST Team)	Various	On-going
3	Law enforcement agencies in Montgomery County attend a quarterly information sharing meeting to discuss local, state and federal efforts on drug trafficking cases in our communities.	2016	On-going
4.	Organized Crime Drug Enforcement Task Forces (OCDETF) provide funding for prevention and education efforts and to communicate to the public. Several billboards with anti-drug use and drug abuse treatment assistance information are currently being displayed across the country.	2016	On-going
5.	Agencies involved in the control branch utilize the resources from the Montgomery County Drug-Free Coalition Education Committee and the Montgomery County Prevention Committee for educating the community.	2016	On-going
6.	HEAT and GROW initiatives address both response and intervention	2016	On-going
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Continue to review what's in place and what can be improved upon by working with the other individual	12/16	1/17

	branches.		

4. Prevention Branch

#	Current Actions	Projected Start	Estimated Completion
1.	Hold first Prevention Branch meeting on December 16th.	12/16/16	12/16/16
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Review Montgomery County Prevention Coalition initiatives to see what can carry over or is already being addressed.	12/16/16	1/16/17

5. Harm Reduction Branch

- **Objective #4 -** Coordinate and improve Opioid prevention and education activities.
- **Objective #5 -** Improve methods for response, intervention and recovery efforts.

#	Current Actions	Projected Start	Estimated Completion
1.	Discussing all avenues available to increase the level of harm reduction within Montgomery County	12/16	1/17
#	**Planned Actions**	Projected Start	Estimated Completion
1.	Increase the number of law enforcement agencies in Montgomery County who carry Narcan. • Currently enlisting individuals from law enforcement to join our group.	1/17	2/17
2.	Increase the number of Narcan kits distributed to citizens through Project Dawn. • To increase the number of Narcan kits to over 200 per month.	1/17	On-going
3	Increase the number of syringes services in Montgomery County. • A second site will open in January 2017.	1/17	On-going

4.	Offer outreach efforts in highest risk areas of Montgomery County. • Increase outreach efforts by distributing Narcan postcards in various communities • Contact 3-4 treatment programs to provide Narcan training and kits to their participants. • Contact the re-entry programs regarding Narcan training and provide kits to their participants. • Identify 5-6 sites to keep stock of the Narcan postcards.	12/16 2/17 2/17 2/17	On-going On-going On-going On-going
5.	Promote the use of overdose education and take-home Narcan for individuals who are seen in emergency departments and primary care offices for overdose. • Contact emergency personnel regarding overdose education and distribution of Narcan kits.	3/17	On-going
6.	Expand outreach efforts by offering technical assistance to other cities who express interest implementing these efforts. • Various Syringe Services presentations have been conducted in Montgomery County, Shelby County and Columbus. • Consultations on Narcan have been provided in Miami and Preble counties.		On-going On-going

6. Education and Information Branch

- **Objective #1 -** Align goals, objectives and activities of existing coalitions and organizations involved working to address the opioid epidemic and determine gaps.
- **Objective #3** - Expand and focus public information efforts.
- **Objective #4 -** Coordinate and improve Opioid prevention and education activities.

#	Current Actions	Projected Start	Estimated Completion
1.	Reviewing current educational materials resources and what additional avenues are available.	11/29/16	1/16/17
2.	The GROW program which is already serving the community will continue to provide resources and information to individuals.	11/29/16	On-going
		Projected	Estimated

#	Planned Actions	Start	Completion
1.	Online website and resource page for community to visit to see available resources and education provided to the community on opiate addictions.	11/29/16	5/16/17
2.	Provide Mental Health First Aid education to community and local organizations to recognize the signs and symptoms of someone who is experiencing a mental health or substance abuse crisis.	11/29/16	5/16/17
3.	Provide Trauma Informed Care training and education to the community and local organizations to aid in dealing with the effects of trauma as a result of the opioid epidemic.	11/29/16	5/16/17

Operational Period Emphasis

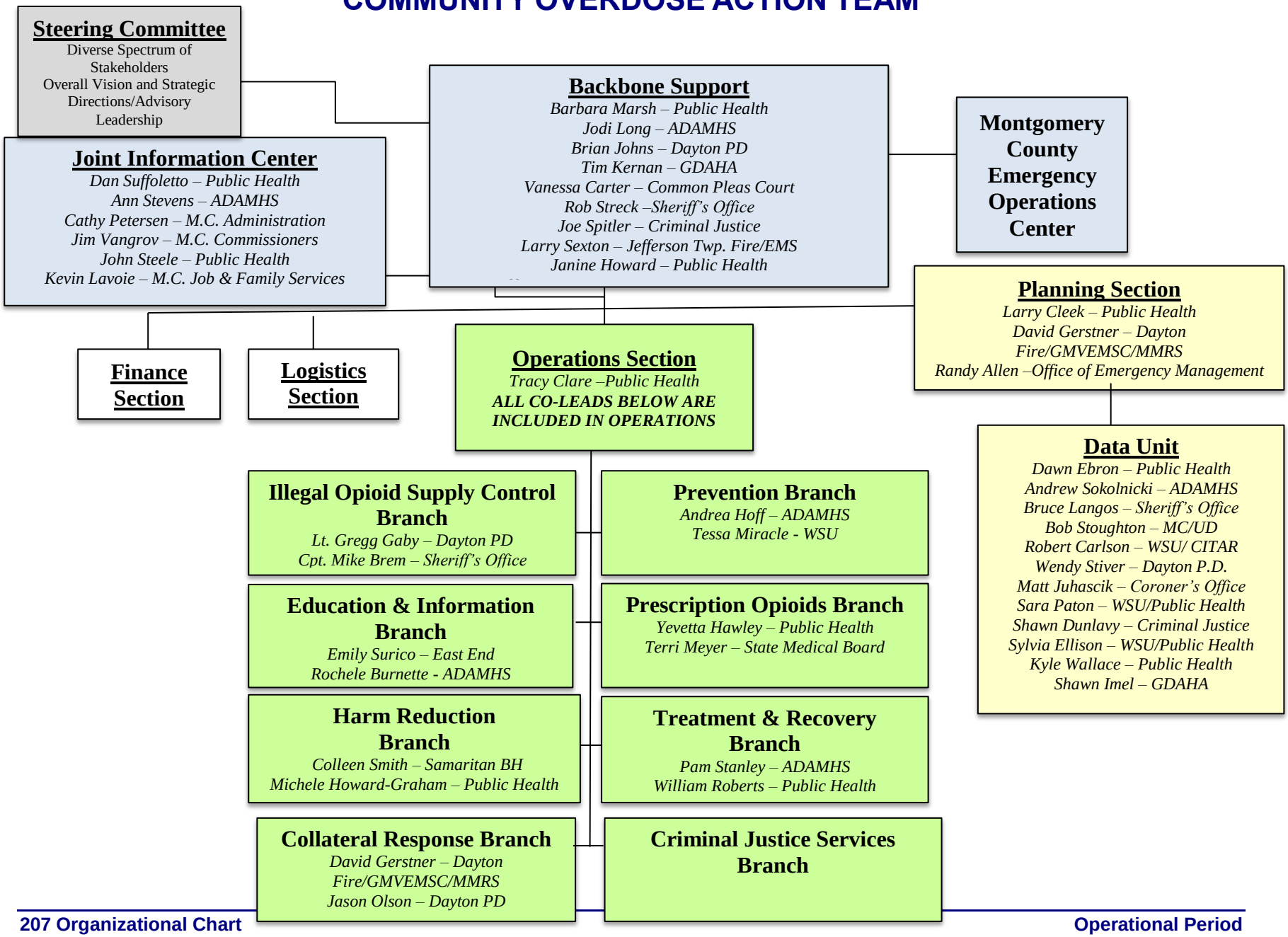
Establish and staff Sections and Branches, and conduct initial and subsequent meetings for the Community Overdose Action Team.

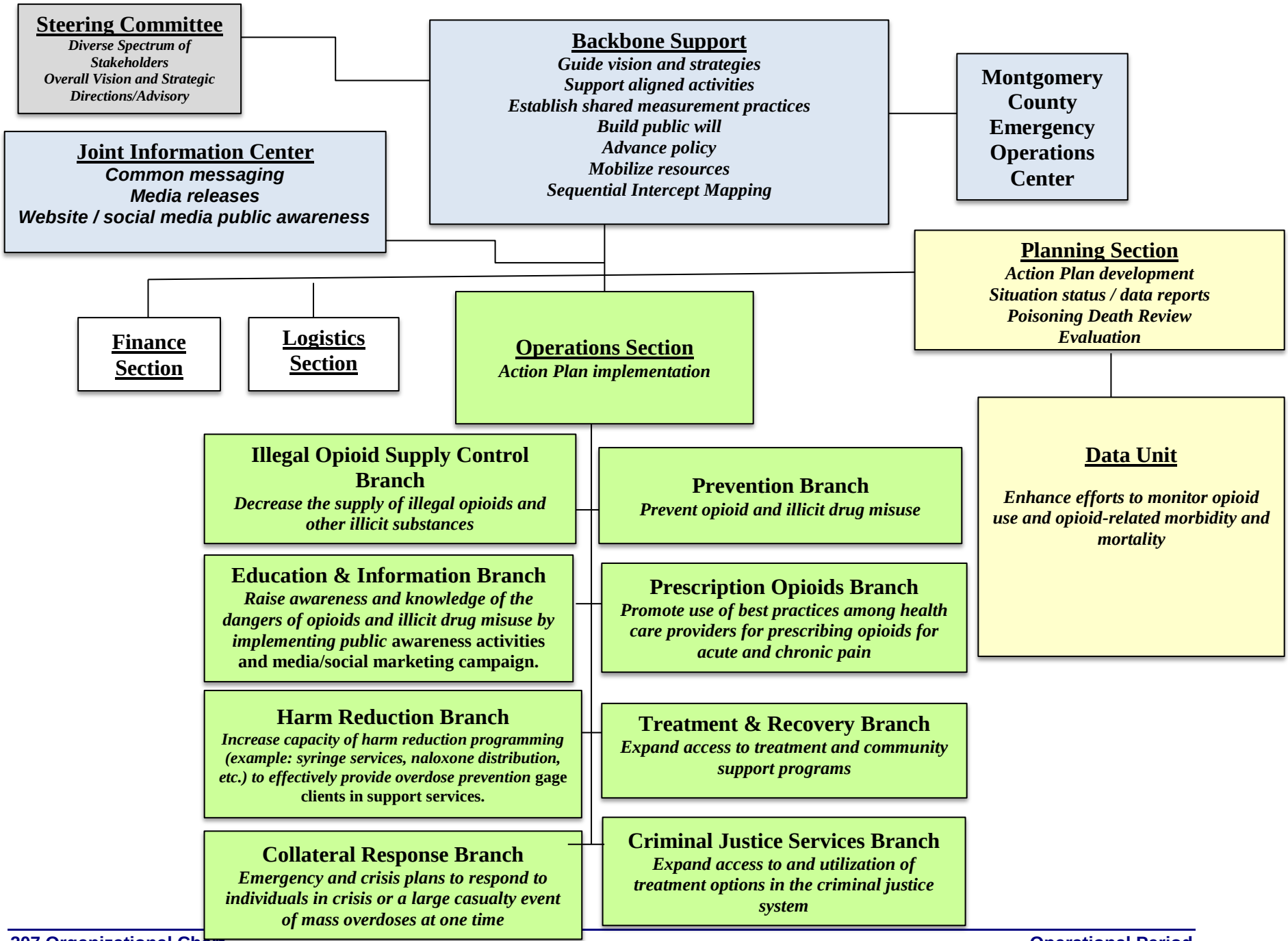
COAT Data Unit Available Data

Items listed below are specific data reports available through the Data Unit.

Type of Report	How Often Updated?	Region Represented
Deaths by Cause of Death	Monthly (preliminary)	Ohio, county, city, township, zip code, census tract
Court Cases	Daily	County
Jail Bookings	Daily	County
Arrest Records with Field Interviews	Daily	County
Overdose Death Data Poison Death Review	Quarterly & Final Report	County, zip code
Dayton Police Department Narcan Use Report	Monthly	City
Drug related Emergency Room (Surveillance)	Hourly	Ohio, county, zip code
Syringe Services Narcan Distribution	Weekly	County, zip code
Syringe Services Referrals to Treatment	Weekly	County, zip code
Syringe Services Visits	Weekly	County, zip code
Non-Medicaid billings of contracted ADAMHS agencies	Daily	Ohio, county, city, township, zip code, census tract
Medicaid data specific to contracted agencies who submit through the ADAMHS system	Daily	Ohio, county, city, township, zip code, census tract
Real-time demographic/dollars spent profile of levy paid programming.	Daily	County, zip code
Semi-Annual Report on the status of drug trends within the Dayton Region.	Bi-annually	Multi-county (Miami Valley)
QA/QI Quarterly reports of Montgomery County treatment agencies	Quarterly	County, zip code
MC AoD Continuum Expansion: Ambulatory Detox stats, Subacute Detox, Residential Detox, Vivitrol injection, Peer Support, and other areas	Monthly	County
Consumer Satisfaction Survey	Monthly	County
Dayton Area Drug Survey	FINAL Report	Montgomery County Area
Weekly Overdose by location	Weekly	MCSO Dispatch
Daily Overdose Bulletin	Daily	MCSO Dispatch
Daily Drug Arrest	Daily	MCSO Dispatch
Jail Incarceration Report	Daily	County, All agencies in the County

COMMUNITY OVERDOSE ACTION TEAM




Steering Committee
Diverse Spectrum of Stakeholders
Overall Vision and Strategic Directions/Advisory
Backbone Support
Guide vision and strategies
Support aligned activities
Establish shared measurement practices
Build public will
Advance policy
Mobilize resources
Sequential Intercept Mapping
Montgomery County Emergency Operations Center
Joint Information Center
Common messaging
Media releases
Website / social media public awareness
Planning Section
Action Plan development
Situation status / data reports
Poisoning Death Review
Evaluation
Finance Section
Logistics Section
Operations Section
Action Plan implementation
Data Unit
Enhance efforts to monitor opioid use and opioid-related morbidity and mortality
Illegal Opioid Supply Control Branch
Decrease the supply of illegal opioids and other illicit substances
Prevention Branch
Prevent opioid and illicit drug misuse
Education & Information Branch
Raise awareness and knowledge of the dangers of opioids and illicit drug misuse by implementing public awareness activities and media/social marketing campaign.
Prescription Opioids Branch
Promote use of best practices among health care providers for prescribing opioids for acute and chronic pain
Harm Reduction Branch
Increase capacity of harm reduction programming (example: syringe services, naloxone distribution, etc.) to effectively provide overdose prevention gage clients in support services.
Treatment & Recovery Branch
Expand access to treatment and community support programs
Collateral Response Branch
Emergency and crisis plans to respond to individuals in crisis or a large casualty event of mass overdoses at one time
Criminal Justice Services Branch
Expand access to and utilization of treatment options in the criminal justice system

Communications List (205A)	Section/Branch Name: Backbone Support	
Name	**E-Mail**	**Phone Number**
Barb Marsh	bmarsh@phdmc.org	937-224-1543
Jodi Long	jlong@mcadamhs.org	937-443-0416 X 131
Brian Johns	brian.johns@daytonohio.gov	937-333-7446
Tim Kernan	tkernan@gdaha.org	937-424-2361
Vanessa Carter	carterv@montcourt.org	937-225-4305
Rob Streck	streckr@mcohiosheriff.org	937-224-8611
Jeff Jordan	jordanj@mcohio.org	937-224-8936
Joe Spitler	spitlerj@mcohio.org	937-224-8425
Larry Sexton	lsexton@swohio.twcbc.com	937-307-7579
Janine Howard	jhoward@phdmc.org	937-225-4478

Communications List (205A)	Section/Branch Name: Joint Information Center	
Name	**E-Mail**	**Phone Number**
Dan Suffoletto	dsuffoletto@phdmc.org	937-224-3892
Cathy Petersen	petersenc@mcohio.org	937-224-3831
Ann Stevens	astevens@mcadamhs.org	937-443-0416 X137
Jim Vangrov	vangrovj@mcohio.org	937-225-4493
John Steele	jsteele@phdmc.org	937-225-5515
Kevin Lavoie	kevin.lavoie@jfs.ohio.gov	937-225-5437

Communications List (205A)	Section/Branch Name: Operations Section		
Name	**E-Mail**	**Phone Number**	
Tracy Clare	tclare@phdm.org	937-225-5713	Operations Section
David Gerstner	David.Gerstner@daytonohio.gov	937-333-4551	Response Branch Pending
Jason Olson	jason.olson@dayton.ohio.gov	937-333-7430	Response Branch Pending
Rochele Burnette	rburnette@mcadamhs.org	937-443-0416	Education & Information Branch
Emily Surico	ESurico@east-end.org	937-259-1898	Education & Information Branch
Yevetta Hawley	yhawley@phdmc.org	937-225-4477	Prescription Opioids Branch
Terri Meyer	terri.meyer@med.ohio.gov	937-231-6771	Prescription Opioids Branch
Colleen Smith	coasmith@PremierHealth.com	937-224-4646	Harm Reduction Branch
Michele Howard-Graham	MHowardGraham@phdmc.org	937-496-7775	Harm Reduction Branch
Lieutenant Gregg Gaby	gregg.gaby@daytonohio.gov	937-333-1139	Illegal Opioid Supply Control Branch
Captain Mike Brem	BremM@mcohiosheriff.org	937-694-2914	Illegal Opioid Supply Control Branch
Tessa Miracle	tessa.miracle@wright.edu	937-231-9614	Prevention Branch
Andrea Hoff	AHoff@mcadamhs.org	937-443-0416	Prevention Branch
Pam Stanley	pstanley@mcadamhs.org	937-443-0416 X 126	Treatment & Recovery Branch
William Roberts	wroberts@phdmc.org	937-461-5223 X 3016	Treatment & Recovery Branch

Communications List (205A)	Section/Branch Name: Planning Section	
Name	**E-Mail**	**Phone Number**
Larry Cleek	lcleek@phdmc.org	937-225-4483

Communications List (205A)	Section/Branch Name: Data Branch	
Name	**E-Mail**	**Phone Number**
Andrew Sokolnicki	ASokolnicki@mcadamhs.org	937-443-0416 X113
Dawn Ebron	DEbron@phdmc.org	937-496-6533
Bob Stoughton	stoughtonb1@udayton.edu	937-229-5599
Dr. Robert Carlson	robert.carlson@wright.edu	937-775-1414
Major Wendy Stiver	Wendy.Stiver@daytonohio.gov	937-333-1079
Matthew Juhascik	Juhascikm@mcohio.org	937-225-4156
Dr. Sara J. Paton	sara.paton@wright.edu	937-258-5553
Shawn Dunlavy	DunlavyS@mcohio.org	937-225-4873
Sylvia Ellison	sylvia.ellison@wright.edu	937-224-8453
Kyle Wallace	KWallace@phdmc.org	937-224-3691
Bruce Langos	langosb@mcohiosheriff.org	937-212-3937
Shawn Imel	simel@gdaha.org	937-424-2363